



Asset Vision

Annual report **2025-26**

Connected asset intelligence
Real-world impact

ASSET VISION CO LIMITED
ASX: ASV

Enterprise Asset Management for
essential infrastructure

Transport



Visibility across integrated transport infrastructure, roads, runways & ports

Civic & Community



Helping councils manage assets with confidence, consistency & control

Asset Vision

Enterprise Asset Management
for essential infrastructure

Utilities



Supporting reliable performance
across essential utility networks

Social Infrastructure



Oversight of the buildings & places
our communities depend on

OUR MISSION

To make asset management
easy and more collaborative

by building a platform teams love to use every day.

OUR VISION

To be a global SaaS leader in
enterprise asset management

by making critical infrastructure easier to manage.



Infrastructure intelligence, made practical.

Asset Vision is an Australian publicly listed technology company building a connected enterprise asset management platform for the people who plan, operate and maintain essential infrastructure.

FROM ONE FIELD CHALLENGE TO ONE CONNECTED PLATFORM

2011

Road inspections digitised

TODAY

Enterprise Asset Management

Built alongside field crews. Evolved around the asset lifecycle.

WHERE WE BEGAN

Co-founded in 2011 by Damian Smith, Asset Vision began by digitising road inspections and working side by side with field crews to understand the realities of maintaining infrastructure. That practical beginning still shapes how we design, build and support the platform today.

WHAT THE PLATFORM CONNECTS

Asset Vision brings asset registers, inspections, defects, maintenance, capital works, contractors, compliance and reporting into one shared system. Cloud-native architecture, map-based workflows and mobile capability keep field and office teams working from the same information.

FROM DATA TO ACTION

AutoPilot, AI-supported workflows, dashboards and integrations help organisations identify issues earlier, coordinate work faster and turn operational data into confident decisions. The result is clearer priorities, stronger governance and less administrative friction across the asset lifecycle.

WHO WE SERVE TODAY

Today, Asset Vision supports asset owners, operators and service providers across Transport, Civic and Community, Utilities and Social Infrastructure. Our customers manage the roads, public places, networks and facilities that communities rely on every day.

WHY CUSTOMERS CHOOSE US

Customers want more than another software system. They value a responsive partner that understands the operating environment, works through complexity with them and keeps the product evolving. Renewals and deeper adoption reflect relationships designed for the long haul.

WHERE WE ARE GOING

Our ambition is global, but our approach remains grounded: make asset management easier, make collaboration more natural and build technology that works in real conditions. We are scaling the platform, our sector expertise and our customer partnerships with discipline.

BUILT IN AUSTRALIA

Ready for the world

ONE PLATFORM / FOUR ESSENTIAL INFRASTRUCTURE SECTORS

Built around the work.

Growing with our customers.

01

TRANSPORT

Roads, runways and ports

02

CIVIC & COMMUNITY

Councils and public assets

03

UTILITIES

Essential networks/assets

04

SOCIAL INFRASTRUCTURE

Places people rely on



A stronger foundation. A clearer path to scale.

FY26 was a year of purposeful progress. We strengthened recurring revenue, broadened our customer base and sharpened our focus on the sectors where Asset Vision can create the greatest long-term value.

DEAR FELLOW SHAREHOLDERS

FY26 was the year Asset Vision demonstrated that its platform could scale beyond its transport foundation. We closed with Annual Recurring Revenue of \$6.45 million, up 46 percent, strengthened our contracted revenue profile, established a Social Infrastructure vertical and expanded across utilities, marine and local government infrastructure.

OUR MARKET AND OUR POSITION

Fortune Business Insights estimates the global enterprise asset management market at US\$7.29 billion in 2026 and projects annual growth of 10.7 percent through 2034. Infrastructure is ageing, budgets are constrained and compliance standards are rising, yet asset owners must make consequential decisions without a trusted view of asset condition, work and cost. Asset Vision brings owners, delivery teams and contractors together on one platform, creating a single source of truth across the asset lifecycle.

EXPANSION BEYOND TRANSPORT

The defining development of FY26 was the breadth of our customer wins. Homes NSW selected our platform to support the planning and management of 150,000 social housing dwellings under an initial three-year agreement, establishing a new Social Infrastructure vertical. Tasmania's Department of State Growth and Marine and Safety Tasmania expanded our state government footprint into roads and marine assets. Ventia and Fulton Hogan selected Asset Vision for their newly awarded Victorian Road Maintenance Contracts, with four-year base terms from 1 July 2026. Westernport Water deepened our position in utilities, and we welcomed nine new councils across four states.

These wins show that capabilities proven across complex transport networks can be applied to housing, water, marine and community infrastructure. They also strengthen and lengthen our contracted revenue profile, with most agreements carrying three- to five-year terms.

FINANCIAL PERFORMANCE

Annual Recurring Revenue closed at \$6.45 million, up 46 percent from \$4.4 million at 30 June 2025. This reflects strong new customer acquisition and expansion within our existing customer base.

EBITDA was \$0.66 million, while cash at bank at 30 June 2026 was \$2.35 million, 53.5 percent higher than a year earlier. Our balance sheet provides capacity to invest in growth while maintaining financial flexibility.

Net revenue retention was 110.4 percent, meaning existing customers spent more with us than last year, even after churn. For a government and enterprise SaaS business, this is an important indicator of customer value and expansion.

PRODUCT AND PARTNERSHIPS

Our approach to AI is practical: it should make everyday work easier and safer without adding complexity. AutoPilot's detection capability broadened materially, expanding the range of defects identified and classified automatically.

Device enhancements also increased the types of data captured in the field.

Asset Vision also became an approved connector on ChatGPT and Claude. Customers can interrogate their asset data in plain language and surface insights without commissioning a report. This puts answers in front of the people who need them and provides a foundation for increasingly automated workflows and actions within Asset Vision.

LEADERSHIP AND PEOPLE

We restructured the organisation around our industry verticals. Each is led by an experienced, customer- and growth-focused leader responsible for growth, delivery and profitability. Finance and Operations and Marketing operate as shared services, while Product and Technology remains with our Co-Founder and Co-CEO. This places accountability close to customers while retaining organisational scale.

We also strengthened our people framework through new Short- and Long-Term Incentive Plans, market-aligned salaries, and a Values Program and Awards recognising outstanding contribution. On behalf of the Board, we thank every member of the Asset Vision team for the standard they set.

OUTLOOK

Asset Vision enters FY27 from a materially stronger position. The Victorian Road Maintenance Contracts commenced on 1 July 2026, the Homes NSW deployment will scale through the year, and our qualified pipeline spans every core vertical.

Horizon 1—Australian transport and infrastructure—remains our foundation. The sales motion is proven and repeatable. Our first FY27 objective is to deliver our FY26 wins to a standard that turns new customers into reference customers and creates expansion revenue.

Horizon 2 is our next phase of growth. Across FY27 and FY28, we will scale the Utilities and Social Infrastructure verticals into larger enterprise deployments and extend our geographic reach. This includes building on our footprint in Tasmania, New South Wales and Western Australia and taking our transport capability into international markets. Both horizons will be supported by disciplined investment in sales, product, and research & development.

Our vision is to be a global SaaS leader in enterprise asset management by making essential infrastructure easier to manage. FY26 demonstrated that this strategy is working. We thank our shareholders for their trust, our customers for their partnership and our team for making this year possible.

LUKE DONNELLAN

Chairman

DAMIAN SMITH

Co-Founder and Co-CEO, Product and Technology

LUCAS MURTAGH

Co-CEO, Growth and Corporate Development

A stronger recurring base. More capacity to invest.

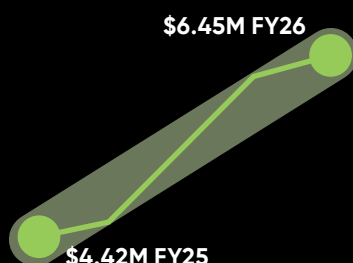
Growth, liquidity and customer diversity all moved in the right direction during FY26.

ANNUAL RECURRING REVENUE

\$6.45M

+46% year-on-year

New customers, renewals and wider platform adoption created a larger recurring revenue base for future growth.



CASH AT 30 JUNE 2026

\$2.35M

+53.5% year-on-year

A stronger liquidity position provides greater capacity to invest for scale.

SALES REVENUE

\$6.67M

+32.7% year-on-year

Revenue from ordinary activities grew as the recurring base and customer delivery both expanded.

SALES REVENUE MIX

\$5.07M

LICENSING / +25.9%

\$1.60M

PROFESSIONAL SERVICES / +60.2%

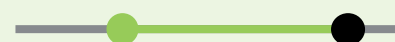
Growth across both revenue streams.

BROADER CUSTOMER BASE

35.8%

TOP-THREE CONCENTRATION

down from 50.1%



Less reliance on the largest relationships.

INVESTING FROM A STRONGER BASE

\$0.92M

NET OPERATING CASH FLOW

\$5.55M

NET ASSETS

30.0%

IMPROVEMENT IN NET LOSS

Positive cash generation supported continued investment in product, delivery and sector-focused growth.

INVESTOR READ-THROUGH

**Growth that
strengthens
the base.**

Investment ahead of scale builds the foundations for sustainable recurring revenue growth.

The way we work matters.

Five principles shape how we design, deliver and grow. They guide the choices we make, the partnerships we build and the value we create together.

05

PRINCIPLES

One way of working.

How we work is part of
what we deliver.

Values made practical.

Clear principles for the platform we build, the relationships we keep and the decisions we make.



01

Intuitive by design

We turn complexity into simplicity so infrastructure decisions are confident, fast and data-informed.



02

Always innovating

We challenge the status quo with evolving technology.



03

Reliable and trustworthy

Our customers rely on us because our platform and people deliver on what matters.



04

Here for the long haul

We work side-by-side with clients, partners and teammates to create long-term value.



05

Built for the real world

Built for real conditions and real constraints, across the whole asset lifecycle.



Asset Vision

Financial report **2025-26**

For the year ended 30 June 2026

1. Company details

Name of entity:	Asset Vision Co Limited
ABN:	50 164 718 361
Reporting period:	For the year ended 30 June 2026
Previous period:	For the year ended 30 June 2025

2. Results for announcement to the market

			\$
Revenues from ordinary activities	up	32.7% to	6,668,955
Loss from ordinary activities after tax attributable to the members of Asset Vision Co Limited	down	30.0% to	(269,886)
Loss for the year attributable to the members of Asset Vision Co Limited	down	30.0% to	(269,886)
		2026 Cents	2025 Cents
Basic earnings per share		(0.036)	(0.052)
Diluted earnings per share		(0.036)	(0.052)

Dividends

There were no dividends paid, recommended or declared during the current financial period.

Comments

The loss for the Group after providing for income tax amounted to \$269,886 (30 June 2025: \$385,797).

The Group delivered another year of strong growth, with Annual Recurring Revenue (ARR) increasing 46.0% to a record \$6.45 million (2025: \$4.42 million). The increase reflects continued customer acquisition, contract renewals and increased adoption of the Asset Vision platform by existing customers, providing a larger recurring revenue base to support future growth.

Total revenue increased 30.7% to \$7.22 million (2025: \$5.52 million), driven by a 25.9% increase in licensing revenue to \$5.07 million and a 60.2% increase in professional services revenue to \$1.60 million as customer implementation activity increased.

Operating expenses increased 39.1% to \$5.93 million as the Group continued to invest in product development, customer delivery capability and sales resources to support future growth. The increase also reflects higher employee incentive costs, with short-term incentive bonuses accrued at 100% of target following the achievement of performance targets, compared with 50% in the prior year. Despite these investments and higher incentive costs, EBITDA remained stable, demonstrating the resilience of the Group's operating performance while continuing to invest for long-term growth.

The Group reported a net loss after tax of \$269,886 (2025: loss of \$385,797), representing a 30.0% improvement on the prior year. The result includes significant non-cash expenses relating to share-based payments, depreciation and amortisation.

Net cash generated from operating activities was \$915,030 (2025: \$1.33 million). The reduction from the prior year primarily reflects increased working capital associated with the Group's strong revenue growth, including higher trade receivables and contract assets arising from increased customer activity. Despite this, the Group strengthened its financial position during the year, with cash and cash equivalents increasing 53.5% to \$2.35 million at 30 June 2026 (2025: \$1.53 million).

The Directors remain focused on expanding the Group's recurring revenue base, further commercialising the AutoPilot product suite and delivering sustainable long-term growth while maintaining a disciplined approach to capital management.

Please refer to the company's Results Presentation released via the ASX Market Announcements Platform on 26 August 2026 for further information.

3. Net tangible assets

	Reporting period Cents	Previous period Cents
Net tangible assets per ordinary security	0.20	0.10

4. Control gained over entities

Not applicable.

5. Dividends

Current period

There were no dividends paid, recommended or declared during the current financial period.

Previous period

There were no dividends paid, recommended or declared during the previous financial period.

6. Dividend reinvestment plans

There was no dividend reinvestment plan in operation during the financial year.

7. Details of associates and joint venture entities

Not applicable.

8. Foreign entities

Details of origin of accounting standards used in compiling the report:

Not applicable.

9. Audit / review status

Details of audit/review dispute or qualification (if any):

This Appendix 4E is based on the attached financial report. The financial report has been audited and contains an unmodified independent audit report.

10. Attachments

Details of attachments (if any):

All information requiring disclosure to comply with listing rule 4.3A is contained in this report and the Annual Report (attached) for Asset Vision Co Limited for the year ended 30 June 2026, including the signed Auditor's Report.

11. Signed

Signed 

Date: 26 August 2026

Lucas Murtagh
Managing Director
Melbourne

Asset Vision Co Limited

ABN 50 164 718 361

Annual Report - 30 June 2026

Asset Vision Co Limited
Corporate directory
30 June 2026

Directors	Luke Donnellan (Non-Executive Chairman) Peter Borden (Non-Executive Director) Lucas Murtagh (Managing Director) Damian Smith (Managing Director)
Company secretary	Vesna Jelesic
Notice of annual general meeting	The details of the annual general meeting of Asset Vision Co Limited are: The Annual General Meeting will be held on 22 October 2026 at the following address: Suite 4 799 Springvale Road Mulgrave, Victoria 3170 Australia
Registered office	Suite 4, 799 Springvale Road, Mulgrave VIC 3170
Principal place of business	Suite 4, 799 Springvale Road, Mulgrave VIC 3170
Share register	Boardroom Pty Limited ABN 14 003 209 836 Ground Floor, 379 Collins Street Melbourne VIC 3000 Phone: 1300 737 760
Auditor	HLB Mann Judd (VIC) Partnership Level 9, 550 Bourke Street Melbourne VIC 3000
Solicitors	Aitken Partners Level 28 140 Williams Street Melbourne VIC 3000
Bankers	Australia and New Zealand Banking Group Limited (ANZ)
Stock exchange listing	Asset Vision Co Limited shares are listed on the Australian Securities Exchange (ASX code: ASV)
Website	www.assetvision.com.au

Asset Vision Co Limited
Directors' report
30 June 2026

The Directors present their report, together with the financial statements, on the consolidated entity (referred to hereafter as the 'Group') consisting of Asset Vision Co Limited (referred to hereafter as the 'Company' or 'parent entity') and the entities it controlled at the end of, or during, the year ended 30 June 2026. This financial report has been prepared in accordance with Australian Accounting Standards.

Directors

The following persons were Directors of Asset Vision Co Limited during the whole of the financial year and up to the date of this report, unless otherwise stated:

Non-Executive Directors

Mr Luke Donnellan
Mr Peter Borden

Executive Directors

Mr Lucas Murtagh
Mr Damian Smith

Principal activities

During the financial year the principal continuing activities of the Group consisted of the development and sale of the Asset Vision platform - an Australian-built, cloud-based asset and works management system with native GIS capabilities. The platform assists asset owners and their service providers across sectors such as Transport, Local Government, Ports & Marine, Utilities, and Facilities Management to plan, inspect, maintain, and manage critical infrastructure more easily and collaboratively.

Dividends

There were no dividends paid, recommended or declared during the current or previous financial year.

Review of operations

The loss for the Group after providing for income tax amounted to \$269,886 (2025: \$385,797).

This represents a loss for the period between 1 July 2025 to 30 June 2026 for the parent and operating entities.

Please refer to the Company's Results Presentation released via the ASX Market Announcements Platform on 26 August 2026 for further information.

Significant changes in the state of affairs

There were no significant changes in the state of affairs of the Group during the financial year.

Matters subsequent to the end of the financial year

No matter or circumstance has arisen since 30 June 2026 that has significantly affected, or may significantly affect the Group's operations, the results of those operations, or the Group's state of affairs in future financial years.

Likely developments and expected results of operations

To further improve the consolidated group's business performance and maximise shareholder return, the following developments are intended for implementation in the near future:

- Continue to grow the Asset Vision platform organically by deepening engagement within our existing client base and expanding into new sectors across essential infrastructure.
- Enhance our product with new features that support broader use across verticals such as Transport, Civic and Community, Utilities and Social Infrastructure.
- Expand our go-to-market footprint through investment in sales, marketing, and customer delivery.
- Build strategic partnerships and technology integrations to accelerate adoption and deliver end-to-end value across the asset lifecycle.

These developments are aligned with the Group's mission to be a global SaaS leader in enterprise asset management and to make the management of critical infrastructure easier, smarter, and more collaborative.

Environmental regulation

The Group is not subject to any significant environmental regulation under Australian Commonwealth or State law.

Information on Directors

Name:	Mr Luke Donnellan
Title:	Chairman
Date of appointment:	1 July 2023 (Non-executive Director); 26 October 2023 (Chairman)
Qualifications:	Bachelor of Commerce and Economics from University of Melbourne
Experience and expertise:	Luke is a former state member of parliament and served as the Minister for Roads, Ports and Road Safety in the first Andrews Government and was responsible for the commissioning of The West Gate Tunnel and Northeast Link Projects, along with the leasehold sale of the Port of Melbourne. In the second term of the Andrews Government, he served as the Minister for Child Protection Disability and Aged Care. Prior to entering Parliament, Luke worked in the finance & commercial real estate and strategic facility planning sectors. Today Luke sits on various social service provider boards and works in government relations.
Other current directorships:	None
Former directorships (last 3 years):	Traffic Technologies Ltd
Special responsibilities:	Chair of the Remuneration & Nomination Committee and a member of the Audit & Risk Management Committee.
Interests in shares:	5,000,000
Interests in options:	10,000,000
Name:	Mr Peter Borden
Title:	Non-Executive Director
Date of appointment:	1 July 2024
Qualifications:	Peter holds degrees in Economics, Law and Business Administration, is a Fellow Chartered Accountant, a member of the Australian Institute of Company Directors and has completed the Columbia Business School Senior Executive Program in New York
Experience and expertise:	Peter began his career as a Chartered Accountant with KPMG in Melbourne before spending more than 30 years in engineering, construction and operations and maintenance organisations. He joined Ventia in 2016 as Chief Commercial Officer, before moving to the role of Group Executive – Transport. Prior to this, Peter held several roles at Downer over more than 18 years including Executive General Manager – Commercial and Risk, Infrastructure Division, Group Deputy Chief Operating Officer and Chief Executive Officer, Rail Division.
Other current directorships:	None
Former directorships (last 3 years):	None
Special responsibilities:	Chair of the Audit & Risk Management Committee and a member of the Remuneration & Nomination Committee.
Interests in shares:	5,000,000
Interests in options:	10,000,000
Name:	Mr Lucas Murtagh
Title:	Executive Director
Date of appointment:	20 March 2023
Qualifications:	Bachelor of Applied Science (Statistics and Operations Research)
Experience and expertise:	Lucas is a career entrepreneur, founding multiple businesses since commencing his career in actuarial at National Mutual. He co-founded Method Group Consulting which was a BRW Fast Starter and subsequently acquired by RXP Services Ltd (ASX:RXP) in 2013. In 2018 he acquired and relaunched Farmbuy.com, helping guide it to become a highly recognised brand in Australia, with over 1 million unique visitors every year. Lucas led the acquisition of Asset Vision in 2020 and has played an integral role in driving its vision, strategy, and branding. Lucas has strong experience in ASX listed companies and capital markets and has consulted to many of Asset Vision's clients including Victoria's Department of Transport and Ventia.
Other current directorships:	None
Former directorships (last 3 years):	None
Special responsibilities:	Member of the Audit & Risk Management Committee and Remuneration & Nomination Committee.
Interests in shares:	77,657,638
Interests in rights:	8,236,569

Name:	Mr Damian Smith
Title:	Executive Director
Date of appointment:	20 March 2023
Experience and expertise:	Damian co-founded Asset Vision in 2011 and continues to guide the platform's growth, steering both its technical direction and expanding market presence. With 25 years in the asset management technology space, he has successfully built and scaled businesses and brings a blend of entrepreneurial drive and real-world experience to the continuous evolution of the Asset Vision platform.
Other current directorships:	None
Former directorships (last 3 years):	None
Special responsibilities:	Member of the Remuneration & Nomination Committee.
Interests in shares:	80,500,000
Interests in rights:	8,236,569

'Other current directorships' quoted above are current directorships for listed entities only and excludes directorships of all other types of entities, unless otherwise stated.

'Former directorships (last 3 years)' quoted above are directorships held in the last 3 years for listed entities only and excludes directorships of all other types of entities, unless otherwise stated.

Company Secretary

The following person held the position of Company Secretary at the end of the financial year:

Mrs Vesna Jelesic

Vesna holds a Bachelor of Commerce with majors in Accounting and Finance, Management and Commercial Law from Deakin University and is a Certified Practising Accountant.

Vesna joined the Company in 2016 as General Manager – Finance and Administration, bringing over 25 years' experience in finance, corporate governance and business administration gained through senior roles with Bank Australia, National Australia Bank and KPMG. In 2020, she was appointed Chief Financial Officer and Company Secretary. In these roles, Vesna oversees the Group's finance function, corporate governance framework, statutory reporting, regulatory compliance and company secretarial responsibilities.

Meetings of Directors

The number of meetings of the Company's Board of Directors ('the Board') and of each Board committee held during the year ended 30 June 2026, and the number of meetings attended by each Director were:

	Full Board		Remuneration & Nomination Committee		Audit & Risk Management Committee	
	Attended	Held	Attended	Held	Attended	Held
Luke Donnellan	11	11	2	2	2	2
Peter Borden	11	11	2	2	2	2
Lucas Murtagh	11	11	2	2	2	2
Damian Smith	11	11	2	2	-	-

Held: represents the number of meetings held during the time the Director held office or was a member of the relevant committee.

Remuneration report (audited)

The Directors present the Group's 2026 audited remuneration report which details the remuneration information for Asset Vision Co Limited's Executive Directors, Non-Executive Directors, and other key management personnel. The remuneration report details the key management personnel remuneration arrangements for the Group, in accordance with the requirements of the *Corporations Act 2001* and its Regulations.

Key management personnel are those persons having authority and responsibility for planning, directing and controlling the activities of the entity, directly or indirectly, including all Directors.

The remuneration report is set out under the following main headings:

- Principles used to determine the nature and amount of remuneration
- Details of remuneration
- Service agreements
- Share-based compensation
- Additional information
- Additional disclosures relating to key management personnel

Principles used to determine the nature and amount of remuneration

The objective of the Group's executive reward framework is to ensure reward for performance is competitive and appropriate for the results delivered. The framework aligns executive reward with the achievement of strategic objectives and the creation of value for shareholders, and it is considered to conform to the market best practice for the delivery of reward. The Board of Directors ('the Board') ensures that executive reward satisfies the following key criteria for good reward governance practices:

- competitiveness and reasonableness
- acceptability to shareholders
- performance linkage / alignment of executive compensation
- transparency

The Remuneration and Nomination Committee is responsible for determining and reviewing remuneration arrangements for its Directors and executives. The performance of the Group depends on the quality of its Directors and executives. The remuneration philosophy is to attract, motivate and retain high performance and high quality personnel.

In consultation with external remuneration consultants (refer to the section 'Use of remuneration consultants' below), the Remuneration and Nomination Committee has structured an executive remuneration framework that is market competitive and complementary to the reward strategy of the Group.

The reward framework is designed to align executive reward to shareholders' interests. The Board has considered that it should seek to enhance shareholders' interests by:

- focusing on sustained growth in shareholder wealth, consisting of dividends and growth in share price, and delivering constant or increasing return on assets as well as focusing the executive on key non-financial drivers of value
- attracting and retaining high calibre executives

Additionally, the reward framework should seek to enhance executives' interests by:

- rewarding capability and experience
- reflecting competitive reward for contribution to growth in shareholder wealth
- providing a clear structure for earning rewards

In accordance with best practice corporate governance, the structure of non-executive Director and executive Director remuneration is separate.

Non-executive Directors remuneration

Fees and payments to non-executive Directors reflect the demands and responsibilities of their role. Non-executive Directors' fees and payments are reviewed annually by the Remuneration and Nomination Committee. The Remuneration and Nomination Committee may, from time to time, receive advice from independent remuneration consultants to ensure non-executive Directors' fees and payments are appropriate and in line with the market. The chairman's fees are determined independently to the fees of other non-executive Directors based on comparative roles in the external market. The chairman is not present at any discussions relating to the determination of his own remuneration. Non-executive Directors do not receive bonus payments or other incentives.

Executive remuneration

The Group aims to reward executives based on their position and responsibility, with a level and mix of remuneration which has both fixed and variable components.

The executive remuneration and reward framework has four components:

- base pay and non-monetary benefits
- short-term performance incentives
- share-based payments
- other remuneration such as superannuation and long service leave

The combination of these comprises the executive's total remuneration.

Fixed remuneration, consisting of base salary, superannuation and non-monetary benefits, are reviewed annually by the Remuneration and Nomination Committee based on individual and business unit performance, the overall performance of the Group and comparable market remunerations.

Executives may receive their fixed remuneration in the form of cash or other fringe benefits (for example motor vehicle benefits) where it does not create any additional costs to the Group and provides additional value to the executive.

The short-term incentives ('STI') program is designed to align the targets of the Group with the performance hurdles of executives. STI payments are granted to executives based on specific annual targets and only become payable on achievement of pre-determined performance hurdles. Performance and incentive outcomes are based on the results of financial measures which reflect the Group's business strategy.

The long-term incentives ('LTI') include long service leave and share-based payments. Performance Rights are awarded to executives over a three-year period based on an increase in Total Shareholder Return. The Remuneration and Nomination Committee undertook a review of the long-term equity-linked performance incentives for executives during FY25, with no changes made during the current reporting period.

The Remuneration and Nomination Committee is of the opinion that the continued improved results can be attributed in part to the adoption of performance-based compensation and is satisfied that this improvement will continue to increase shareholder wealth if maintained over the coming years.

Use of remuneration consultants

The Group did not engage any remuneration consultants to provide remuneration recommendations during the financial year ended 30 June 2026.

Voting and comments made at the Company's 2025 Annual General Meeting ('AGM')

At the AGM held on 23 October 2025, 94% of the votes received supported the adoption of the remuneration report for the year ended 30 June 2025. The Company did not receive any specific feedback at the AGM regarding its remuneration practices.

Details of remuneration

Amounts of remuneration

Details of the remuneration of key management personnel of the Group are set out in the following tables.

The key management personnel of the Group consisted of the following Directors of Asset Vision Co Limited:

- Luke Donnellan
- Peter Borden
- Lucas Murtagh
- Damian Smith

And the following person:

- Vesna Jelesic, Chief Financial Officer and Company Secretary

	Short-term benefits			Post-employment benefits	Long-term benefits	Share-based payments	
	Cash salary and fees	Bonus	Non-monetary	Super-annuation	Long service leave	Equity-settled	Total
2026	\$	\$	\$	\$	\$	\$	\$
<i>Non-Executive Directors:</i>							
Luke Donnellan	53,812	-	-	6,457	-	45,000	105,269
Peter Borden	53,812	-	-	6,457	-	45,000	105,269
<i>Executive Directors:</i>							
Lucas Murtagh	237,556	159,638	-	28,507	2,942	158,854	587,497
Damian Smith	237,556	159,638	-	28,507	5,461	158,854	590,016
<i>Other Key Management Personnel:</i>							
Vesna Jelesic	252,000	84,672	-	30,240	6,244	46,017	419,173
	834,736	403,948	-	100,168	14,647	453,725	1,807,224

	Short-term benefits			Post-employment benefits	Long-term benefits	Share-based payments	
	Cash salary and fees	Bonus	Non-monetary	Super-annuation	Long service leave	Equity-settled	Total
2025	\$	\$	\$	\$	\$	\$	\$
<i>Non-Executive Directors:</i>							
Luke Donnellan	53,812	-	-	6,188	-	22,000	82,000
Peter Borden	53,812	-	-	6,188	-	127,000	187,000
<i>Executive Directors:</i>							
Lucas Murtagh	227,144	75,949	-	26,018	1,861	26,241	357,213
Damian Smith	227,144	75,949	-	26,018	4,041	26,241	359,393
<i>Other Key Management Personnel:</i>							
Vesna Jelesic	254,746	26,760	-	29,192	11,170	23,284	345,152
	816,658	178,658	-	93,604	17,072	224,766	1,330,758

Asset Vision Co Limited
Directors' report
30 June 2026

The proportion of remuneration linked to performance and the fixed proportion are as follows:

Name	Fixed remuneration		At risk - STI		At risk - LTI	
	2026	2025	2026	2025	2026	2025
<i>Non-Executive Directors:</i>						
Luke Donnellan	57%	73%	-	-	43%	27%
Peter Borden	57%	32%	-	-	43%	68%
<i>Executive Directors:</i>						
Lucas Murtagh	46%	72%	27%	21%	27%	7%
Damian Smith	46%	72%	27%	21%	27%	7%
<i>Other Key Management Personnel:</i>						
Vesna Jelesic	69%	85%	20%	8%	11%	7%

The proportion of the cash bonus paid/payable or forfeited is as follows:

Name	Cash bonus paid/payable		Cash bonus forfeited	
	2026	2025	2026	2025
<i>Executive Directors:</i>				
Lucas Murtagh	100%	50%	-	50%
Damian Smith	100%	50%	-	50%
<i>Other Key Management Personnel:</i>				
Vesna Jelesic	100%	50%	-	50%

Service agreements

Remuneration and other terms of employment for key management personnel are formalised in service agreements. Details of these agreements are as follows:

Name:	Damian Smith
Title:	Co-CEO Product and Technology
Agreement commenced:	1 July 2026
Term of agreement:	Ongoing
Details:	Base salary of \$350,000 exclusive of superannuation Short term incentive (STI) of up to 60% of annual base salary paid in cash if annual targets approved by the Board are met. Long term incentive (LTI) of 40% of annual base salary paid in the form of performance rights if 3-year vesting conditions approved by the Board are met. If the Company terminates the agreement, it may give 6 months' pay or the balance of the agreement, whichever is the lesser.
Name:	Lucas Murtagh
Title:	Co-CEO Growth and Corporate Development
Agreement commenced:	1 July 2026
Term of agreement:	Ongoing
Details:	Base salary \$350,000 exclusive of superannuation Short term incentive (STI) of up to 60% of annual base salary paid in cash if annual targets approved by the Board are met. Long term incentive (LTI) of 40% of annual base salary paid in the form of performance rights if 3-year vesting conditions approved by the Board are met. If the Company terminates the agreement, it may give six months' pay or the balance of the agreement, whichever is the lesser.

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Name: Vesna Jelesic
Title: Chief Financial Officer and Company Secretary
Agreement commenced: 1 July 2026
Term of agreement: Ongoing
Details: Base salary of \$300,000 exclusive of superannuation
Short term incentive (STI) of up to 30% of annual base salary paid in cash if annual targets approved by the Board are met.
Long term incentive (LTI) of 20% of annual base salary paid in the form of performance rights if 3-year vesting conditions approved by the Board are met.
If the Company terminates the agreement, it may give six months' pay or the balance of the agreement, whichever is the lesser.

Key management personnel have no entitlement to termination payments in the event of removal for misconduct.

Share-based compensation

Issue of shares

Details of shares issued to Directors and other key management personnel as part of compensation during the year ended 30 June 2026 are set out below:

Name	Date	Shares	Issue price	\$
Luke Donnellan	28/10/2025	1,000,000	\$0.045	45,000
Peter Borden	28/10/2025	1,000,000	\$0.045	45,000
Lucas Murtagh	28/10/2025	250,000	\$0.045	11,250
Damian Smith	28/10/2025	250,000	\$0.045	11,250
Vesna Jelesic	01/09/2025	250,000	\$0.045	11,250

Options

No options over ordinary shares were granted to Directors or other key management personnel during the financial year.

Values of options over ordinary shares granted, exercised and lapsed for Directors and other key management personnel as part of compensation during the year ended 30 June 2026 are set out below:

Name	Value of options granted during the year \$	Value of options exercised during the year \$	Value of options lapsed during the year \$	Remuneration consisting of options for the year %
Luke Donnellan	-	-	11,716	-
Peter Borden	-	-	35,700	-

Performance Rights

The terms and conditions of performance rights granted to key management personnel as part of compensation during the year ended 30 June 2026 are set out below:

Name	Grant date	Vesting date	Number of performance rights granted	Fair value of performance rights granted \$	Fair value of performance rights expensed in FY26 \$
Lucas Murtagh	23/10/2025	30/06/2028	2,981,102	118,946	30,407
Damian Smith	23/10/2025	30/06/2028	2,981,102	118,946	30,407
Vesna Jelesic	22/09/2025	30/06/2028	1,581,176	57,080	15,812

* The grant of performance rights to Lucas Murtagh and Damian Smith is subject to shareholder approval which was granted at the Company's AGM held on 23 October 2025.

** Participants are not required to pay a price upon exercise of the performance rights.

*** Participants will have two years from the vesting date to exercise the performance rights.

Awards will vest based on the Company's absolute Total Shareholder Return (TSR) over a three-year performance period, measured as the Compound Annual Growth Rate (CAGR):

Below threshold

Less than 10% per annum

0% vesting

At threshold

10% per annum

50% vesting

Between threshold and stretch

10%-15% per annum

Straight line pro-rata vesting

Beyond stretch

Greater than 15% per annum

100% of award

Additional information

The earnings of the Group for the five years to 30 June 2026 are summarised below:

	2026 \$	2025 \$	2024 \$	2023 \$	2022 \$
Sales revenue	6,669	5,025	4,089	3,754	3,419
EBITDA - continuing operations	(24)	(18)	450	(8,255)	(10,852)
NPAT	(270)	(386)	(55)	(8,627)	(14,367)

The factors that are considered to affect total shareholders return ('TSR') are summarised below:

	2026	2025	2024	2023	2022
Share price at financial year end (\$)	0.039	0.038	0.020	0.015	0.028
Basic earnings per share (cents per share)	(0.036)	(0.052)	(0.008)	(1.250)	(2.840)

Additional disclosures relating to key management personnel

Shareholding

The number of ordinary shares held in the Company during the financial year by each Director and other members of key management personnel of the Group, including their personally related parties, is set out below:

	Balance at the start of the year	Received as part of remuneration	Options exercised	Disposals/ other	Balance at the end of the year
<i>Ordinary shares</i>					
Luke Donnellan	4,000,000	1,000,000	-	-	5,000,000
Peter Borden	4,000,000	1,000,000	-	-	5,000,000
Lucas Murtagh	75,500,000	250,000	-	1,907,638	77,657,638
Damian Smith	80,250,000	250,000	-	-	80,500,000
Vesna Jelesic	4,100,000	250,000	-	-	4,350,000
	<u>167,850,000</u>	<u>2,750,000</u>	<u>-</u>	<u>1,907,638</u>	<u>172,507,638</u>

Option and rights holdings

The number of options over ordinary shares and performance rights in the Company held during the financial year by each Director and other members of key management personnel of the Group, including their personally related parties, is set out below:

	Balance at the start of the year	Granted	Exercised	Expired/ forfeited/ other	Balance at the end of the year
<i>Options over ordinary shares</i>					
Luke Donnellan	18,000,000	-	-	(8,000,000)	10,000,000
Peter Borden	17,000,000	-	-	(7,000,000)	10,000,000
	<u>35,000,000</u>	<u>-</u>	<u>-</u>	<u>(15,000,000)</u>	<u>20,000,000</u>

	Balance at the beginning of the year	Granted	Balance at the end of the year
<i>Performance Rights</i>			
Lucas Murtagh	5,255,467	2,981,102	8,236,569
Damian Smith	5,255,467	2,981,102	8,236,569
Vesna Jelesic	2,787,500	1,581,176	4,368,676
	<u>13,298,434</u>	<u>7,543,380</u>	<u>20,841,814</u>

Other transactions with key management personnel and their related parties

During the financial year, the Group paid \$112,699 (excluding GST) to DKEL Investment Pty Ltd, a director-related entity of Damian Smith, for office rent and outgoings. As at 30 June 2026, there were no outstanding amounts payable in respect of these transactions. All transactions were conducted on normal commercial terms and conditions and at market rates.

This concludes the remuneration report, which has been audited.

Shares under option

Unissued ordinary shares of Asset Vision Co Limited under option at the date of this report are as follows:

Grant date	Expiry date	Exercise price	Number under option
26/10/2023	01/07/2026	\$0.060	10,000,000
23/10/2024	01/07/2026	\$0.060	10,000,000
19/06/2025	19/06/2028	\$0.050	7,500,000
19/06/2025	19/06/2028	\$0.075	7,500,000
			<u>35,000,000</u>

No person entitled to exercise the options had or has any right by virtue of the option to participate in any share issue of the Company or of any other body corporate.

Shares issued on the exercise of options

There were no ordinary shares of Asset Vision Co Limited issued on the exercise of options during the year ended 30 June 2026 and up to the date of this report.

Indemnity and insurance of officers

The Group has indemnified the Directors and officers of the Group for costs incurred, in their capacity as a Director or officer, for which they may be held personally liable, except where there is a lack of good faith.

During the financial year, the Group paid a premium in respect of a contract to insure the Directors and officers of the Group against a liability to the extent permitted by the *Corporations Act 2001*. The contract of insurance prohibits disclosure of the nature of the liability and the amount of the premium.

The Group is not aware of any liability that arose under these indemnities as at the date of this report.

Indemnity and insurance of auditor

The Group has not, during or since the end of the financial year, indemnified or agreed to indemnify the auditor of the Group or any related entity against a liability incurred by the auditor.

During the financial year, the Group has not paid a premium in respect of a contract to insure the auditor of the Group or any related entity.

Proceedings on behalf of the Company

No person has applied to the Court under section 237 of the *Corporations Act 2001* for leave to bring proceedings on behalf of the Company, or to intervene in any proceedings to which the Company is a party for the purpose of taking responsibility on behalf of the Company for all or part of those proceedings.

The Company was not a party to any proceedings during the year.

Non-audit services

Non-audit services are approved by resolution of the Audit and Risk Management Committee and approval is provided in writing to the Board of Directors.

There were no non-audit services provided during the financial year or the previous financial year by the auditor.

Officers of the Company who are former partners of HLB Mann Judd (VIC) Partnership

There are no officers of the Company who are former partners of HLB Mann Judd (VIC) Partnership.

Auditor's independence declaration

A copy of the auditor's independence declaration as required under section 307C of the *Corporations Act 2001* in relation to the audit for the financial year is set out immediately after this Directors' report.

Asset Vision Co Limited
Directors' report
30 June 2026

Auditor

HLB Mann Judd (VIC) Partnership continues in office in accordance with section 327 of the *Corporations Act 2001*.

Rounding of amounts

The Group is the kind referred to in Corporations Instrument 2026/183, issued by the Australian Securities and Investments Commission, relating to 'rounding-off'. Amounts in this report have been rounded off in accordance with that Corporations Instrument to the nearest dollar.

Signed in accordance with a resolution of Directors, pursuant to section 298(2)(a) of the *Corporations Act 2001*.

On behalf of the Directors



Lucas Murtagh
Co-CEO and Managing Director

26 August 2026
Melbourne

AUDITOR'S INDEPENDENCE DECLARATION

As lead auditor for the audit of the consolidated financial report of Asset Vision Co Limited for the year ended 30 June 2026, I declare that, to the best of my knowledge and belief, there have been no contraventions of:

- (a) the auditor independence requirements as set out in the *Corporations Act 2001* in relation to the audit; and
- (b) any applicable code of professional conduct in relation to the audit.

This declaration is in relation to Asset Vision Co Limited and the entity it controlled during the period.

HLB Mann Judd

HLB Mann Judd
Chartered Accountants

Melbourne
26 August 2026



Michael Gummery
Partner

Asset Vision Co Limited

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General information

The financial statements cover Asset Vision Co Limited as a Group consisting of Asset Vision Co Limited and the entities it controlled at the end of, or during, the year. The financial statements are presented in Australian dollars, which is Asset Vision Co Limited's functional and presentation currency.

Asset Vision Co Limited is a listed public company limited by shares, incorporated and domiciled in Australia. Its registered office and principal place of business is:

Suite 4, 799 Springvale Road, Mulgrave VIC 3170

Asset Vision Co Limited's Corporate Governance Statement is available on our website at www.assetvision.com.au.

The financial statements were authorised for issue, in accordance with a resolution of Directors, on 26 August 2026. The Directors have the power to amend and reissue the financial statements.

Asset Vision Co Limited
Statement of profit or loss and other comprehensive income
For the year ended 30 June 2026

	Note	Consolidated Group 2026 \$	2025 \$
Revenue	3	6,668,955	5,025,036
Other income	4	605,046	505,466
Expenses			
Third party materials and labour	5	(118,335)	-
Employee benefits expense	5	(5,547,078)	(4,188,256)
Depreciation and amortisation expense	5	(394,628)	(390,062)
Other expenses	5	(1,633,037)	(1,360,551)
Finance costs	5	(8,106)	(38,214)
Loss before income tax benefit		(427,183)	(446,581)
Income tax benefit	6	157,297	60,784
Loss after income tax benefit for the year attributable to the members of Asset Vision Co Limited	22	(269,886)	(385,797)
Other comprehensive income for the year, net of tax		-	-
Total comprehensive income for the year attributable to the members of Asset Vision Co Limited		<u>(269,886)</u>	<u>(385,797)</u>
		Cents	Cents
Basic earnings per share	33	(0.036)	(0.052)
Diluted earnings per share	33	(0.036)	(0.052)

The above statement of profit or loss and other comprehensive income should be read in conjunction with the accompanying notes

Asset Vision Co Limited
Statement of financial position
As at 30 June 2026

	Note	Consolidated Group 2026 \$	2025 \$
Assets			
Current assets			
Cash and cash equivalents	7	2,353,222	1,532,832
Trade and other receivables	8	1,033,771	572,227
Other assets	9	393,605	181,777
Total current assets		<u>3,780,598</u>	<u>2,286,836</u>
Non-current assets			
Property, plant and equipment	10	7,715	9,605
Right-of-use assets	11	273,181	96,783
Intangible assets	12	4,071,399	4,381,599
Deferred tax assets	13	511,807	369,510
Total non-current assets		<u>4,864,102</u>	<u>4,857,497</u>
Total assets		<u>8,644,700</u>	<u>7,144,333</u>
Liabilities			
Current liabilities			
Trade and other payables	14	369,583	319,632
Contract liabilities	15	741,631	532,865
Lease liabilities	16	71,287	83,294
Employee benefits	17	622,610	558,550
Other liabilities	18	937,715	409,032
Total current liabilities		<u>2,742,826</u>	<u>1,903,373</u>
Non-current liabilities			
Lease liabilities	16	202,024	28,512
Deferred tax liabilities	19	65,000	80,000
Employee benefits	17	71,263	42,610
Other liabilities	18	11,643	10,331
Total non-current liabilities		<u>349,930</u>	<u>161,453</u>
Total liabilities		<u>3,092,756</u>	<u>2,064,826</u>
Net assets		<u>5,551,944</u>	<u>5,079,507</u>
Equity			
Issued capital	20	96,379,886	96,076,136
Reserves	21	(352,803)	(743,960)
Accumulated losses	22	(90,475,139)	(90,252,669)
Total equity		<u>5,551,944</u>	<u>5,079,507</u>

The above statement of financial position should be read in conjunction with the accompanying notes

Asset Vision Co Limited
Statement of changes in equity
For the year ended 30 June 2026

Consolidated Group	Issued capital \$	Reserves \$	Retained profits \$	Total equity \$
Balance at 1 July 2024	95,641,932	(881,947)	(90,135,472)	4,624,513
Loss after income tax benefit for the year	-	-	(385,797)	(385,797)
Other comprehensive income for the year, net of tax	-	-	-	-
Total comprehensive income for the year	-	-	(385,797)	(385,797)
<i>Transactions with members in their capacity as members:</i>				
Issue of performance rights to employees/directors (note 34)	-	38,566	-	38,566
Issue of shares to employees/directors (note 20)	265,975	-	-	265,975
Issue of shares for exercise of options (note 20)	150,000	-	-	150,000
Transfer of exercised options to issued capital (note 20)	18,229	(18,229)	-	-
Transfer of expired/forfeited share options to retained earnings (note 22)	-	(268,600)	268,600	-
Options granted (note 21)	-	386,250	-	386,250
Balance at 30 June 2025	<u>96,076,136</u>	<u>(743,960)</u>	<u>(90,252,669)</u>	<u>5,079,507</u>
Consolidated Group	Issued capital \$	Reserves \$	Retained profits \$	Total equity \$
Balance at 1 July 2025	96,076,136	(743,960)	(90,252,669)	5,079,507
Loss after income tax benefit for the year	-	-	(269,886)	(269,886)
Other comprehensive income for the year, net of tax	-	-	-	-
Total comprehensive income for the year	-	-	(269,886)	(269,886)
<i>Transactions with members in their capacity as members:</i>				
Issue of performance rights to employees/directors (note 34)	-	438,573	-	438,573
Issue of shares to employees/directors (note 20)	303,750	-	-	303,750
Transfer of expired share options to retained earnings (note 22)	-	(47,416)	47,416	-
Balance at 30 June 2026	<u>96,379,886</u>	<u>(352,803)</u>	<u>(90,475,139)</u>	<u>5,551,944</u>

The above statement of changes in equity should be read in conjunction with the accompanying notes

Asset Vision Co Limited
Statement of cash flows
For the year ended 30 June 2026

	Note	Consolidated Group 2026 \$	2025 \$
Cash flows from operating activities			
Receipts from customers (inclusive of GST)		6,887,690	6,258,858
Payments to suppliers and employees (inclusive of GST)		(6,562,166)	(5,409,450)
		325,524	849,408
Interest received		52,072	7,184
Interest and other finance costs paid		(8,106)	(24,460)
R&D tax incentives received		545,540	496,897
Net cash from operating activities	24	915,030	1,329,029
Cash flows from investing activities			
Payments for prior period's business acquisition		-	(500,000)
Payments for property, plant and equipment	10	(8,390)	(10,424)
Interest associated with prior period's business acquisition		-	(13,754)
Proceeds from disposal of property, plant and equipment	10	-	1,385
Net cash used in investing activities		(8,390)	(522,793)
Cash flows from financing activities			
Proceeds from the exercise of options	20	-	150,000
Repayment of leases	16	(86,250)	(80,033)
Net cash from/(used in) financing activities		(86,250)	69,967
Net increase in cash and cash equivalents		820,390	876,203
Cash and cash equivalents at the beginning of the financial year		1,532,832	656,629
Cash and cash equivalents at the end of the financial year	7	2,353,222	1,532,832

The above statement of cash flows should be read in conjunction with the accompanying notes

Note 1. Material accounting policy information

The accounting policies that are material to the Group are set out below. The accounting policies adopted are consistent with those of the previous financial year, unless otherwise stated.

New or amended Accounting Standards and Interpretations adopted

The Group has adopted all of the new or amended Accounting Standards and Interpretations issued by the Australian Accounting Standards Board ('AASB') that are mandatory for the current reporting period.

Any new or amended Accounting Standards or Interpretations that are not yet mandatory have not been early adopted and are not expected to have a material impact on the Group.

The adoption of these Accounting Standards and Interpretations did not have any significant impact on the financial performance or position of the Group.

Basis of preparation

These general purpose financial statements have been prepared in accordance with Australian Accounting Standards and Interpretations issued by the Australian Accounting Standards Board ('AASB') and the Corporations Act 2001, as appropriate for for-profit oriented entities. These financial statements also comply with International Financial Reporting Standards as issued by the International Accounting Standards Board ('IASB').

Historical cost convention

The financial statements have been prepared under the historical cost convention, except for, where applicable, the revaluation of financial assets at fair value through other comprehensive income and share based payments.

Critical accounting estimates

The preparation of the financial statements requires the use of certain critical accounting estimates. It also requires management to exercise its judgement in the process of applying the Group's accounting policies. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements, are disclosed in note 2.

Parent entity information

In accordance with the Corporations Act 2001, these financial statements present the results of the Group only. Supplementary information about the parent entity is disclosed in note 30.

Principles of consolidation

The consolidated financial statements incorporate the assets and liabilities of all subsidiaries of Asset Vision Co Limited ('Company' or 'parent entity') as at 30 June 2026 and the results of all subsidiaries for the year then ended. Asset Vision Co Limited and its subsidiaries together are referred to in these financial statements as the 'Group'.

Subsidiaries are all those entities over which the Group has control. The Group controls an entity when the Group is exposed to, or has rights to, variable returns from its involvement with the entity and has the ability to affect those returns through its power to direct the activities of the entity. Subsidiaries are fully consolidated from the date on which control is transferred to the Group. They are de-consolidated from the date that control ceases.

Intercompany transactions, balances and unrealised gains on transactions between entities in the Group are eliminated. Unrealised losses are also eliminated unless the transaction provides evidence of the impairment of the asset transferred. Accounting policies of subsidiaries have been changed where necessary to ensure consistency with the policies adopted by the Group.

The acquisition of subsidiaries is accounted for using the acquisition method of accounting. A change in ownership interest, without the loss of control, is accounted for as an equity transaction, where the difference between the consideration transferred and the book value of the share of the non-controlling interest acquired is recognised directly in equity attributable to the parent.

Non-controlling interest in the results and equity of subsidiaries are shown separately in the statement of profit or loss and other comprehensive income, statement of financial position and statement of changes in equity of the Group. Losses incurred by the Group are attributed to the non-controlling interest in full, even if that results in a deficit balance.

Note 1. Material accounting policy information (continued)

Where the Group loses control over a subsidiary, it derecognises the assets including goodwill, liabilities and non-controlling interest in the subsidiary together with any cumulative translation differences recognised in equity. The Group recognises the fair value of the consideration received and the fair value of any investment retained together with any gain or loss in profit or loss.

Operating segments

An operating segment is a component of an entity: (a) that engages in business activities from which it may earn revenues and incur expenses, (b) whose operating results are regularly reviewed by the entity's chief operating decision maker to make decisions about resources to be allocated to the segment and assess its performance, and (c) for which discrete financial information is available.

The Group has identified its operating segments based on the internal reports that are reviewed and used by the Board of Directors (chief operating decision maker) in assessing performance and determining the allocation of resources.

At reporting date, the Directors have determined that there is only one reporting segment, being the business as a whole.

Foreign currency translation

The financial statements are presented in Australian dollars, which is Asset Vision Co Limited's functional and presentation currency.

Foreign currency transactions

Foreign currency transactions are translated into Australian dollars using the exchange rates prevailing at the dates of the transactions. Foreign exchange gains and losses resulting from the settlement of such transactions and from the translation at financial year-end exchange rates of monetary assets and liabilities denominated in foreign currencies are recognised in profit or loss.

Revenue recognition

Revenue from contracts with customers

Revenue is recognised at an amount that reflects the consideration to which the Group is expected to be entitled in exchange for transferring goods or services to a customer. For each contract with a customer, the Group: identifies the contract with a customer; identifies the performance obligations in the contract; determines the transaction price which takes into account estimates of variable consideration and the time value of money; allocates the transaction price to the separate performance obligations on the basis of the relative stand-alone selling price of each distinct good or service to be delivered; and recognises revenue when or as each performance obligation is satisfied in a manner that depicts the transfer to the customer of the goods or services promised.

Variable consideration within the transaction price, if any, reflects concessions provided to the customer such as discounts, rebates and refunds, any potential bonuses receivable from the customer and any other contingent events. Such estimates are determined using either the 'expected value' or 'most likely amount' method. The measurement of variable consideration is subject to a constraining principle whereby revenue will only be recognised to the extent that it is highly probable that a significant reversal in the amount of cumulative revenue recognised will not occur. The measurement constraint continues until the uncertainty associated with the variable consideration is subsequently resolved. Amounts received that are subject to the constraining principle are recognised as a refund liability.

Revenues from ongoing operations arise mainly from software licence subscriptions and project consulting services.

The Group recognises contract liabilities for consideration received or due in respect of unsatisfied performance obligations and reports these amounts as other liabilities in the statement of financial position. Similarly, if the Group satisfies a performance obligation before it receives the consideration, the Group recognises either a contract asset or a receivable in its statement of financial position, depending on whether something other than passage of time is required before the consideration is due.

Software licences

Revenue from the sale of software licence subscriptions consists of fees that give customers access to the Group's asset management system, which also includes related customer support and maintenance. The software licence subscription revenue is recognised over time as they are delivered and consumed concurrently over the service period, beginning on the date that the services are made available to the customer. Software licence subscriptions represent a single obligation to provide continuous access to the software, maintenance and support including upgrades on and when available basis.

Note 1. Material accounting policy information (continued)

Project consulting services

The Group provides project consulting services relating to the clients requirements for maintenance management systems. Revenue from these services is recognised at a point in time following the delivery and completion of the agreed services with the Group.

Interest

Interest revenue is recognised as interest accrues using the effective interest method. This is a method of calculating the amortised cost of a financial asset and allocating the interest income over the relevant period using the effective interest rate, which is the rate that exactly discounts estimated future cash receipts through the expected life of the financial asset to the net carrying amount of the financial asset.

Other revenue

Other revenue is recognised when it is received or when the right to receive payment is established.

Government Grants

Government grants including the Research and Development (R&D) tax incentive are recognised in the statement of profit or loss when they are received.

Income tax

The income tax expense or benefit for the period is the tax payable on that period's taxable income based on the applicable income tax rate for each jurisdiction, adjusted by the changes in deferred tax assets and liabilities attributable to temporary differences, unused tax losses and the adjustment recognised for prior periods, where applicable.

Deferred tax assets and liabilities are recognised for temporary differences at the tax rates expected to be applied when the assets are recovered or liabilities are settled, based on those tax rates that are enacted or substantively enacted, except for:

- When the deferred income tax asset or liability arises from the initial recognition of goodwill or an asset or liability in a transaction that is not a business combination and that, at the time of the transaction, affects neither the accounting nor taxable profits; or
- When the taxable temporary difference is associated with interests in subsidiaries, associates or joint ventures, and the timing of the reversal can be controlled and it is probable that the temporary difference will not reverse in the foreseeable future.

Deferred tax assets are recognised for deductible temporary differences and unused tax losses only if it is probable that future taxable amounts will be available to utilise those temporary differences and losses.

The carrying amount of recognised and unrecognised deferred tax assets are reviewed at each reporting date. Deferred tax assets recognised are reduced to the extent that it is no longer probable that future taxable profits will be available for the carrying amount to be recovered. Previously unrecognised deferred tax assets are recognised to the extent that it is probable that there are future taxable profits available to recover the asset.

Deferred tax assets and liabilities are offset only where there is a legally enforceable right to offset current tax assets against current tax liabilities and deferred tax assets against deferred tax liabilities; and they relate to the same taxable authority on either the same taxable entity or different taxable entities which intend to settle simultaneously.

Asset Vision Co Limited (the 'head entity') and its wholly-owned Australian subsidiaries have formed an income tax consolidated group under the tax consolidation regime. The head entity and each subsidiary in the tax consolidated group continue to account for their own current and deferred tax amounts. The tax consolidated group has applied the 'separate taxpayer within group' approach in determining the appropriate amount of taxes to allocate to members of the tax consolidated group.

Discontinued operations

A discontinued operation is a component of the Group that has been disposed of or is classified as held for sale and that represents a separate major line of business or geographical area of operations, is part of a single co-ordinated plan to dispose of such a line of business or area of operations, or is a subsidiary acquired exclusively with a view to resale. The results of discontinued operations are presented separately on the face of the statement of profit or loss and other comprehensive income.

Note 1. Material accounting policy information (continued)

Current and non-current classification

Assets and liabilities are presented in the statement of financial position based on current and non-current classification.

An asset is classified as current when: it is either expected to be realised or intended to be sold or consumed in the Group's normal operating cycle; it is held primarily for the purpose of trading; it is expected to be realised within 12 months after the reporting period; or the asset is cash or cash equivalent unless restricted from being exchanged or used to settle a liability for at least 12 months after the reporting period. All other assets are classified as non-current.

A liability is classified as current when: it is either expected to be settled in the Group's normal operating cycle; it is held primarily for the purpose of trading; it is due to be settled within 12 months after the reporting period; or there is no unconditional right to defer the settlement of the liability for at least 12 months after the reporting period. All other liabilities are classified as non-current.

Deferred tax assets and liabilities are always classified as non-current.

Cash and cash equivalents

Cash and cash equivalents includes cash on hand, deposits held at call with financial institutions, other short-term, highly liquid investments with original maturities of three months or less that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value.

Financial Instruments

Initial recognition and measurement

Financial assets and liabilities are recognised when the Group becomes a party to the contractual provisions of the instrument. For financial assets, this is the equivalent to the date that the Group commits itself to either the purchase or sale of the asset (i.e. trade date accounting is adopted).

Financial instruments are initially measured at fair value adjusted for transaction costs, except where the instrument is classified as fair value through profit or loss, in which case the transaction costs are immediately recognised as expenses in profit or loss.

Classification of financial assets

Financial assets recognised by the Group are subsequently measured in their entirety at either amortised cost or fair value, subject to their classification and whether the Group irrevocably designates the financial asset on initial recognition at fair value through other comprehensive income in accordance with the relevant criteria in AASB 9.

Financial assets not irrevocably designated on initial recognition at fair value through other comprehensive income are classified as subsequently measured at amortised cost, fair value through other comprehensive income or fair value through profit or loss on the basis of both:

- (a) the Group's business model for managing the financial assets; and
- (b) the contractual cash flow characteristics of the financial asset.

Classification of financial liabilities

Financial liabilities as held for trading and contingent consideration payable by the Group for the acquisition of a business and financial liabilities designated at fair value through the profit or loss, are subsequently measured at fair value.

All other financial liabilities recognised by the Group are subsequently measured at amortised cost.

Note 1. Material accounting policy information (continued)

Trade and other receivables

Trade receivables are initially recognised at their transaction price and subsequently measured at amortised cost using the effective interest method, less any allowance for expected credit losses. Trade receivables are generally due for settlement within 30 days.

The Group has applied the simplified approach to measuring expected credit losses, which uses a lifetime expected loss allowance. To measure the expected credit losses, trade receivables have been based on days overdue.

Other receivables are recognised at amortised cost, less any allowance for expected credit losses.

Property, plant and equipment

Plant and equipment is stated at historical cost less accumulated depreciation and impairment. Historical cost includes expenditure that is directly attributable to the acquisition of the items.

Depreciation is calculated on a straight-line basis to write off the net cost of each item of property, plant and equipment over their expected useful lives as follows:

Computer equipment	2 years
Computer software	5 years

The residual values, useful lives and depreciation methods are reviewed, and adjusted if appropriate, at each reporting date.

An item of property, plant and equipment is derecognised upon disposal or when there is no future economic benefit to the Group. Gains and losses between the carrying amount and the disposal proceeds are taken to profit or loss. Any revaluation surplus reserve relating to the item disposed of is transferred directly to retained profits.

Right-of-use assets

A right-of-use asset is recognised at the commencement date of a lease. The right-of-use asset is measured at cost, which comprises the initial amount of the lease liability, adjusted for, as applicable, any lease payments made at or before the commencement date net of any lease incentives received, any initial direct costs incurred, and, except where included in the cost of inventories, an estimate of costs expected to be incurred for dismantling and removing the underlying asset, and restoring the site or asset.

Right-of-use assets are depreciated on a straight-line basis over the unexpired period of the lease or the estimated useful life of the asset, whichever is the shorter. Where the Group expects to obtain ownership of the leased asset at the end of the lease term, the depreciation is over its estimated useful life. Right-of use assets are subject to impairment or adjusted for any remeasurement of lease liabilities.

The Group has elected not to recognise a right-of-use asset and corresponding lease liability for short-term leases with terms of 12 months or less and leases of low-value assets. Lease payments on these assets are expensed to profit or loss as incurred.

Intangible assets

Intangible assets acquired as part of a business combination, other than goodwill, are initially measured at their fair value at the date of the acquisition. Intangible assets acquired separately are initially recognised at cost. Indefinite life intangible assets are not amortised and are subsequently measured at cost less any impairment. Finite life intangible assets are subsequently measured at cost less amortisation and any impairment. The gains or losses recognised in profit or loss arising from the derecognition of intangible assets are measured as the difference between net disposal proceeds and the carrying amount of the intangible asset. The method and useful lives of finite life intangible assets are reviewed annually. Changes in the expected pattern of consumption or useful life are accounted for prospectively by changing the amortisation method or period.

Goodwill

Goodwill arises on the acquisition of a business. Goodwill is not amortised. Instead, goodwill is tested annually for impairment, or more frequently if events or changes in circumstances indicate that it might be impaired, and is carried at cost less accumulated impairment losses. Impairment losses on goodwill are taken to profit or loss and are not subsequently reversed.

Note 1. Material accounting policy information (continued)

Research and development

Research costs are expensed in the period in which they are incurred. Development costs are capitalised when it is probable that the project will be a success considering its commercial and technical feasibility; the Group is able to use or sell the asset; the group has sufficient resources; and intent to complete the development and its costs can be measured reliably. Capitalised development costs are amortised on a straight-line basis over the period of their expected benefit, being their finite life of 7 years.

Customer contracts

Customer contracts acquired in a business combination are amortised on a straight-line basis over the period of their expected benefit, being their finite life of 10 years.

Software

Significant costs associated with software are deferred and amortised on a straight-line basis over the period of their expected benefit, being their finite life of 10 years.

Impairment of non-financial assets

Goodwill and other intangible assets that have an indefinite useful life are not subject to amortisation and are tested annually for impairment, or more frequently if events or changes in circumstances indicate that they might be impaired. Other non-financial assets are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount.

Recoverable amount is the higher of an asset's fair value less costs of disposal and value-in-use. The value-in-use is the present value of the estimated future cash flows relating to the asset using a pre-tax discount rate specific to the asset or cash-generating unit to which the asset belongs. Assets that do not have independent cash flows are grouped together to form a cash-generating unit.

Trade and other payables

These amounts represent liabilities for goods and services provided to the Group prior to the end of the financial year and which are unpaid. Due to their short-term nature they are measured at amortised cost and are not discounted. The amounts are unsecured and are usually paid within 30 days of recognition.

Contract liabilities

Contract liabilities represent the Group's obligation to transfer goods or services to a customer and are recognised when a customer pays consideration, or when the Group recognises a receivable to reflect its unconditional right to consideration (whichever is earlier) before the Group has transferred the goods or services to the customer.

Lease liabilities

A lease liability is recognised at the commencement date of a lease. The lease liability is initially recognised at the present value of the lease payments to be made over the term of the lease, discounted using the interest rate implicit in the lease or, if that rate cannot be readily determined, the Group's incremental borrowing rate. Lease payments comprise of fixed payments less any lease incentives receivable, variable lease payments that depend on an index or a rate, amounts expected to be paid under residual value guarantees, exercise price of a purchase option when the exercise of the option is reasonably certain to occur, and any anticipated termination penalties. The variable lease payments that do not depend on an index or a rate are expensed in the period in which they are incurred.

Lease liabilities are measured at amortised cost using the effective interest method. The carrying amounts are remeasured if there is a change in the following: future lease payments arising from a change in an index or a rate used; residual guarantee; lease term; certainty of a purchase option and termination penalties. When a lease liability is remeasured, an adjustment is made to the corresponding right-of-use asset, or to profit or loss if the carrying amount of the right-of-use asset is fully written down.

Finance costs

Finance costs attributable to qualifying assets are capitalised as part of the asset. All other finance costs are expensed in the period in which they are incurred.

Note 1. Material accounting policy information (continued)

Employee benefits

Short-term employee benefits

Liabilities for wages and salaries, including non-monetary benefits, annual leave and long service leave expected to be settled wholly within 12 months of the reporting date are measured at the amounts expected to be paid when the liabilities are settled.

Other long-term employee benefits

The liability for annual leave and long service leave not expected to be settled within 12 months of the reporting date are measured as the present value of expected future payments to be made in respect of services provided by employees up to the reporting date using the projected unit credit method. Consideration is given to expected future wage and salary levels, experience of employee departures and periods of service. Expected future payments are discounted using market yields at the reporting date on corporate bonds with terms to maturity and currency that match, as closely as possible, the estimated future cash outflows.

Share-based payments

Equity-settled and cash-settled share-based compensation benefits are provided to employees.

Equity-settled transactions are awards of shares, performance rights or options over shares, that are provided to employees in exchange for the rendering of services. Cash-settled transactions are awards of cash for the exchange of services, where the amount of cash is determined by reference to the share price.

The cost of equity-settled transactions are measured at fair value on grant date. Fair value is independently determined using either the Binomial or Black-Scholes option pricing model that takes into account the exercise price, the term of the option, the impact of dilution, the share price at grant date and expected price volatility of the underlying share, the expected dividend yield and the risk free interest rate for the term of the option, together with non-vesting conditions that do not determine whether the Group receives the services that entitle the employees to receive payment. No account is taken of any other vesting conditions.

The Monte Carlo Simulation model has been utilised to value the performance rights as the performance rights vest at variable proportions depending on the future price performance of ASV shares. It takes into account the share price at grant date and expected price volatility of the underlying share, the expected dividend yield and the risk free interest rate for the term of the performance period, together with the vesting conditions. The Monte Carlo Simulation model:

- runs a random price path simulation of the ASV share price over a 3-year trading period, assuming a random log-normal distribution and utilising a Geometric Brownian Motion simulation model;
- based on the simulated price at the end of the period, the TSR is calculated and the % of performance rights that vest and the payoff (in present value terms) is calculated;
- the simulation is repeated 100,000 times (with each simulation yielding different outcomes and creating a distribution curve);
- the Fair Value of the performance right is assessed as the average payout value of the 100,000 iterations of the model.

The cost of equity-settled transactions are recognised as an expense with a corresponding increase in equity over the vesting period. The cumulative charge to profit or loss is calculated based on the grant date fair value of the award, the best estimate of the number of awards that are likely to vest and the expired portion of the vesting period. The amount recognised in profit or loss for the period is the cumulative amount calculated at each reporting date less amounts already recognised in previous periods.

The cost of cash-settled transactions is initially, and at each reporting date until vested, determined by applying either the Monte Carlo Simulation model, taking into consideration the terms and conditions on which the award was granted. The cumulative charge to profit or loss until settlement of the liability is calculated as follows:

- During the vesting period, the liability at each reporting date is the fair value of the award at that date multiplied by the expired portion of the vesting period.
- From the end of the vesting period until settlement of the award, the liability is the full fair value of the liability at the reporting date.

All changes in the liability are recognised in profit or loss. The ultimate cost of cash-settled transactions is the cash paid to settle the liability.

Note 1. Material accounting policy information (continued)

Market conditions are taken into consideration in determining fair value. Therefore any awards subject to market conditions are considered to vest irrespective of whether or not that market condition has been met, provided all other conditions are satisfied.

If equity-settled awards are modified, as a minimum an expense is recognised as if the modification has not been made. An additional expense is recognised, over the remaining vesting period, for any modification that increases the total fair value of the share-based compensation benefit as at the date of modification.

If the non-vesting condition is within the control of the Group or employee, the failure to satisfy the condition is treated as a cancellation. If the condition is not within the control of the Group or employee and is not satisfied during the vesting period, any remaining expense for the award is recognised over the remaining vesting period, unless the award is forfeited.

If equity-settled awards are cancelled, it is treated as if it has vested on the date of cancellation, and any remaining expense is recognised immediately. If a new replacement award is substituted for the cancelled award, the cancelled and new award is treated as if they were a modification.

Fair value measurement

When an asset or liability, financial or non-financial, is measured at fair value for recognition or disclosure purposes, the fair value is based on the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date; and assumes that the transaction will take place either: in the principal market; or in the absence of a principal market, in the most advantageous market.

Fair value is measured using the assumptions that market participants would use when pricing the asset or liability, assuming they act in their economic best interests. For non-financial assets, the fair value measurement is based on its highest and best use. Valuation techniques that are appropriate in the circumstances and for which sufficient data are available to measure fair value, are used, maximising the use of relevant observable inputs and minimising the use of unobservable inputs.

Assets and liabilities measured at fair value are classified into three levels, using a fair value hierarchy that reflects the significance of the inputs used in making the measurements. Classifications are reviewed at each reporting date and transfers between levels are determined based on a reassessment of the lowest level of input that is significant to the fair value measurement.

Issued capital

Ordinary shares are classified as equity.

Incremental costs directly attributable to the issue of new shares or options are shown in equity as a deduction, net of tax, from the proceeds.

Earnings per share

Basic earnings per share

Basic earnings per share is calculated by dividing the profit attributable to the members of Asset Vision Co Limited, excluding any costs of servicing equity other than ordinary shares, by the weighted average number of ordinary shares outstanding during the financial year, adjusted for bonus elements in ordinary shares issued during the financial year.

Diluted earnings per share

Diluted earnings per share adjusts the figures used in the determination of basic earnings per share to take into account the after income tax effect of interest and other financing costs associated with dilutive potential ordinary shares and the weighted average number of shares assumed to have been issued for no consideration in relation to dilutive potential ordinary shares.

Goods and Services Tax ('GST') and other similar taxes

Revenues, expenses and assets are recognised net of the amount of associated GST, unless the GST incurred is not recoverable from the tax authority. In this case it is recognised as part of the cost of the acquisition of the asset or as part of the expense.

Receivables and payables are stated inclusive of the amount of GST receivable or payable. The net amount of GST recoverable from, or payable to, the tax authority is included in other receivables or other payables in the statement of financial position.

Note 1. Material accounting policy information (continued)

Cash flows are presented on a gross basis. The GST components of cash flows arising from investing or financing activities which are recoverable from, or payable to the tax authority, are presented as operating cash flows.

Commitments and contingencies are disclosed net of the amount of GST recoverable from, or payable to, the tax authority.

New Accounting Standards and Interpretations not yet mandatory or early adopted

Australian Accounting Standards and Interpretations that have recently been issued or amended but are not yet mandatory, have not been early adopted by the Group for the annual reporting period ended 30 June 2026. The Group has not yet assessed the impact of these new or amended Accounting Standards and Interpretations.

Note 2. Critical accounting judgements, estimates and assumptions

The preparation of the financial statements requires management to make judgements, estimates and assumptions that affect the reported amounts in the financial statements. Management continually evaluates its judgements and estimates in relation to assets, liabilities, contingent liabilities, revenue and expenses. Management bases its judgements, estimates and assumptions on historical experience and on other various factors, including expectations of future events, management believes to be reasonable under the circumstances. The resulting accounting judgements and estimates will seldom equal the related actual results. The judgements, estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities (refer to the respective notes) within the next financial year are discussed below.

Share-based payment transactions

The Group measures the cost of equity-settled transactions with employees by reference to the fair value of the equity instruments at the date at which they are granted. The fair value is determined by using either the Binomial, Black-Scholes or Monte Carlo Simulation model taking into account the terms and conditions upon which the instruments were granted. The accounting estimates and assumptions relating to equity-settled share-based payments would have no impact on the carrying amounts of assets and liabilities within the next annual reporting period but may impact profit or loss and equity.

Goodwill and other indefinite life intangible assets

The Group tests annually, or more frequently if events or changes in circumstances indicate impairment, whether goodwill and other indefinite life intangible assets have suffered any impairment, in accordance with the accounting policy stated in note 1. The recoverable amounts of cash-generating units have been determined based on value-in-use calculations. These calculations require the use of assumptions, including estimated discount rates based on the current cost of capital and growth rates of the estimated future cash flows. Further information is detailed in note 12.

Recovery of deferred tax assets

Deferred tax assets are recognised for deductible temporary differences only if the Group considers it is probable that future taxable amounts will be available to utilise those temporary differences and losses. The Group's determination that future taxable profits to utilise deferred tax assets is probable, is based on forecast financial information which is inherently uncertain.

Note 3. Revenue

	Consolidated Group	
	2026	2025
	\$	\$
Sale of services	6,668,955	5,025,036

Note 3. Revenue (continued)

Disaggregation of revenue

The disaggregation of revenue from contracts with customers is as follows:

	Consolidated Group	
	2026	2025
	\$	\$
<i>Major sales/service lines</i>		
Licensing	5,070,914	4,027,424
Project consulting services	1,598,041	997,612
	<u>6,668,955</u>	<u>5,025,036</u>
<i>Geographical regions</i>		
Australia	<u>6,668,955</u>	<u>5,025,036</u>
<i>Timing of revenue recognition</i>		
Services transferred over time	5,070,914	4,027,424
Services transferred at a point in time	1,598,041	997,612
	<u>6,668,955</u>	<u>5,025,036</u>

Major Customers

During the year ended 30 June 2026, \$2,389,659 or 35.8% (2025: \$2,517,155 or 50.1%) of the consolidated entity's external revenue was derived from sales to three major customers through the Asset Vision business:

- (1) Customer A - \$852,177
- (2) Customer B - \$830,070
- (3) Customer C - \$707,412

Note 4. Other income

	Consolidated Group	
	2026	2025
	\$	\$
Net gain on disposal of property, plant and equipment	-	1,385
Interest income	52,072	7,184
R&D tax offsets	545,540	496,897
Lease remeasurement gain	7,434	-
Other income	<u>605,046</u>	<u>505,466</u>

R&D tax offsets of \$545,540 were received during the year in respect of the financial year ended 30 June 2025. The prior year represents R&D tax offsets in respect of the financial year ended 30 June 2024 of \$496,897.

Lease remeasurement gain of \$7,434 arising from the remeasurement of the lease liability following the exercise of the three-year lease extension option.

Note 5. Expenses

	Consolidated Group	
	2026	2025
	\$	\$
Loss before income tax includes the following specific expenses:		
<i>Depreciation</i>		
Property, plant and equipment	10,280	7,275
<i>Amortisation</i>		
Right of use asset	74,148	72,587
Customer contracts	60,100	60,100
Software	250,100	250,100
Total amortisation	384,348	382,787
Total depreciation and amortisation	394,628	390,062
<i>Finance costs</i>		
Interest and finance charges paid/payable on insurance premium funding	2,151	7,631
Interest and finance charges paid/payable on lease liabilities	5,955	7,528
Interest paid on payroll tax liability	-	9,300
Interest paid on deferred cash consideration	-	13,755
Finance costs expensed	8,106	38,214
<i>Third party materials and labour</i>		
Third party subscriptions and professional services	118,335	-
<i>Other expenses</i>		
Hosting and development	517,076	344,351
Compliance costs - Audit, ASX, ASIC, share registry and legal	270,999	203,265
Insurance	99,456	110,842
Accounting and taxation	151,444	106,721
Advertising and marketing	150,151	84,784
Consulting and HR fees	212,097	382,092
Travel, entertainment and general administration	173,390	72,915
Contract rebates	19,746	17,628
Occupancy	38,678	37,953
Total other expenses	1,633,037	1,360,551
<i>Employee benefits expense</i>		
Defined contribution superannuation expense	428,538	332,830
Share-based payments expense	742,323	409,541
Short-term bonus incentives	793,682	350,389
Other employee benefits expense	3,582,535	3,095,496
	5,547,078	4,188,256

Note 6. Income tax benefit

	Consolidated Group	
	2026	2025
	\$	\$
<i>Income tax benefit</i>		
Deferred tax - origination and reversal of temporary differences	(157,297)	(60,785)
Aggregate income tax benefit	<u>(157,297)</u>	<u>(60,785)</u>
Deferred tax included in income tax benefit comprises:		
Increase in deferred tax assets (note 13)	(142,297)	(45,785)
Decrease in deferred tax liabilities (note 19)	<u>(15,000)</u>	<u>(15,000)</u>
Deferred tax - origination and reversal of temporary differences	<u>(157,297)</u>	<u>(60,785)</u>
<i>Numerical reconciliation of income tax benefit and tax at the statutory rate</i>		
Loss before income tax benefit	<u>(427,183)</u>	<u>(446,581)</u>
Tax at the statutory tax rate of 25%	(106,796)	(111,645)
Tax effect amounts which are not deductible/(taxable) in calculating taxable income:		
Share-based payments	185,581	172,698
Non-assessable income - R&D tax incentive	<u>(136,385)</u>	<u>(124,224)</u>
	(57,600)	(63,171)
Prior year tax losses not recognised now recouped	165,773	149,671
Current year temporary differences not recognised	(259,337)	(16,709)
Prior year temporary differences not recognised now recognised	<u>(6,133)</u>	<u>(130,576)</u>
Income tax benefit	<u>(157,297)</u>	<u>(60,785)</u>

	Consolidated Group	
	2026	2025
	\$	\$
<i>Tax losses not recognised</i>		
Unused tax losses for which no deferred tax asset has been recognised	<u>4,811,795</u>	<u>5,474,886</u>
Potential tax benefit @ 25%	<u>1,202,949</u>	<u>1,368,722</u>

The above potential tax benefit for tax losses has not been recognised in the statement of financial position. These tax losses can only be utilised in the future if the continuity of ownership test is passed, or failing that, the same business test is passed.

The unused tax losses for the comparative period have been restated to reflect the actual amount determined upon completion of the 2025 Income Tax Return. The previously reported figure was an estimate based on information available at the time.

Note 6. Income tax benefit (continued)

	Consolidated Group	
	2026	2025
	\$	\$
<i>Deferred tax assets not recognised</i>		
Deferred tax assets not recognised comprises temporary differences attributable to:		
Software acquired on business acquisition, where future capital gains are uncertain	354,308	291,783
Total deferred tax assets not recognised	<u>354,308</u>	<u>291,783</u>

The above potential tax benefit, which excludes tax losses, for deductible temporary differences has not been recognised in the statement of financial position as the recovery of this benefit is uncertain.

Note 7. Cash and cash equivalents

	Consolidated Group	
	2026	2025
	\$	\$
<i>Current assets</i>		
Cash at bank	<u>2,353,222</u>	<u>1,532,832</u>

Note 8. Trade and other receivables

	Consolidated Group	
	2026	2025
	\$	\$
<i>Current assets</i>		
Trade receivables	1,029,409	571,019
Other receivables	<u>4,362</u>	<u>1,208</u>
	<u>1,033,771</u>	<u>572,227</u>

Allowance for expected credit losses

The Group has not recognised a charge in the profit or loss in respect of impairment of receivables for the year ended 30 June 2026 (2025: NIL).

The ageing of the receivables and allowance for expected credit losses provided for above are as follows:

	Expected credit loss rate		Carrying amount		Allowance for expected credit losses	
	2026	2025	2026	2025	2026	2025
Consolidated Group	%	%	\$	\$	\$	\$
Not overdue	-	-	979,582	539,488	-	-
30 to 60 days overdue	-	-	26,840	31,531	-	-
60 to 90 days overdue	-	-	<u>22,987</u>	<u>-</u>	<u>-</u>	<u>-</u>
			<u>1,029,409</u>	<u>571,019</u>	<u>-</u>	<u>-</u>

Trade receivables are non-interest bearing ranging from 30 to 90 day terms. No allowance for expected credit loss is recognised based on the expected credit loss model indicating that such an allowance would be immaterial.

Note 9. Other assets

	Consolidated Group	
	2026	2025
	\$	\$
<i>Current assets</i>		
Contract assets	260,817	63,816
Prepayments	132,788	117,961
	<u>393,605</u>	<u>181,777</u>

Note 10. Property, plant and equipment

	Consolidated Group	
	2026	2025
	\$	\$
<i>Non-current assets</i>		
Computer equipment - at cost	46,277	42,080
Less: Accumulated depreciation	(38,562)	(32,475)
	<u>7,715</u>	<u>9,605</u>
Office equipment - at cost	6,408	6,408
Less: Accumulated depreciation	(6,408)	(6,408)
	<u>-</u>	<u>-</u>
Computer software - at cost	-	4,000
Less: Accumulated amortisation	-	(4,000)
	<u>-</u>	<u>-</u>
	<u>7,715</u>	<u>9,605</u>

Reconciliations

Reconciliations of the written down values at the beginning and end of the current and previous financial year are set out below:

Consolidated Group	Computer Equipment \$	Computer Software \$	Total \$
Balance at 1 July 2024	6,325	131	6,456
Additions	10,424	-	10,424
Depreciation expense	(7,144)	(131)	(7,275)
Balance at 30 June 2025	9,605	-	9,605
Additions	8,390	-	8,390
Depreciation expense	(10,280)	-	(10,280)
Balance at 30 June 2026	<u>7,715</u>	<u>-</u>	<u>7,715</u>

Note 11. Right-of-use assets

	Consolidated Group	
	2026	2025
	\$	\$
<i>Non-current assets</i>		
Leases	686,069	435,522
Less: Accumulated amortisation	(412,888)	(338,739)
	<u>273,181</u>	<u>96,783</u>

The Group leases its office premises under a lease agreement with an initial non-cancellable term of three years, together with an option to extend the lease for a further three years. The lease includes fixed annual rent escalation clauses. Upon renewal, the lease terms are subject to renegotiation.

During the year, the Group exercised the three-year lease extension option. As a result, the lease liability and corresponding right-of-use asset were remeasured, resulting in an increase in the ROU asset of \$250,546.

Reconciliations

Reconciliations of the written down values at the beginning and end of the current and previous financial year are set out below:

Consolidated Group	\$	Total \$
Balance at 1 July 2024	169,370	169,370
Amortisation expense	(72,587)	(72,587)
Balance at 30 June 2025	96,783	96,783
Lease remeasurement	250,546	250,546
Amortisation expense	(74,148)	(74,148)
Balance at 30 June 2026	<u>273,181</u>	<u>273,181</u>

Note 12. Intangible assets

	Consolidated Group	
	2026	2025
	\$	\$
<i>Non-current assets</i>		
Goodwill - at cost	16,191,739	16,191,739
Less: Impairment	(13,464,540)	(13,464,540)
	<u>2,727,199</u>	<u>2,727,199</u>
Customer contracts - at cost	601,000	601,000
Less: Accumulated amortisation	(340,567)	(280,467)
	<u>260,433</u>	<u>320,533</u>
Software - at cost	3,547,000	3,547,000
Less: Accumulated amortisation	(1,574,133)	(1,324,033)
Less: Impairment	(889,100)	(889,100)
	<u>1,083,767</u>	<u>1,333,867</u>
	<u>4,071,399</u>	<u>4,381,599</u>

Note 12. Intangible assets (continued)

Reconciliations

Reconciliations of the written down values at the beginning and end of the current financial period are set out below:

	Goodwill	Software	Customer Contracts	Total
	\$	\$	\$	\$
Consolidated Group				
Balance at 1 July 2024	2,727,199	1,583,967	380,633	4,691,799
Amortisation expense	-	(250,100)	(60,100)	(310,200)
Balance at 30 June 2025	2,727,199	1,333,867	320,533	4,381,599
Amortisation expense	-	(250,100)	(60,100)	(310,200)
Balance at 30 June 2026	<u>2,727,199</u>	<u>1,083,767</u>	<u>260,433</u>	<u>4,071,399</u>

Impairment testing

The Group conducts impairment testing of the relevant businesses as required. Impairment testing was carried out as of 30 June 2026 to support the carrying value of goodwill and other non-financial assets of the Group. The recoverable amount of the Group's non-financial assets was calculated using a value in use approach, employing a discounted cash flow model based on a 5-year projection period approved by Management, along with a terminal value. Management's estimates of cash flow projections and gross margins are derived from past performance and future expectations.

Key assumptions are those to which the recoverable amount of an asset or cash generating unit are most sensitive.

The key assumptions used in the value in use calculation for Asset Vision were as follows:

Pre-tax discount rate 32.17% (June 2025: 28.17%)

Terminal value growth rate 2.50% (June 2025: 2.50%)

Revenue growth rate ranges from 10%-35% (June 2025: 10%-30%)

There were no other key assumptions.

The review indicates that the value in use is higher than the carrying amount of the Group's non-financial assets therefore no impairment charge is necessary.

Impact of a Reasonably Possible Change in Key Assumptions:

Management believes that the growth rates disclosed above over the 5-year forecast period are realistic and achievable based on the organic growth prospects and significant existing investment in the Group's software platforms.

A reasonable change in assumptions would not cause the carrying value of the Asset Vision CGU to exceed its carrying amount.

Note 13. Deferred tax assets

	Consolidated Group	
	2026	2025
	\$	\$
<i>Non-current assets</i>		
Deferred tax asset	511,807	369,510
<i>Movements:</i>		
Opening balance	369,510	323,725
Credited to profit or loss (note 6)	142,297	45,785
Closing balance	511,807	369,510

Note 14. Trade and other payables

	Consolidated Group	
	2026	2025
	\$	\$
<i>Current liabilities</i>		
Trade payables	85,810	102,726
GST payable	147,745	87,033
Other payables	136,028	129,873
	369,583	319,632

Refer to note 25 for further information on financial instruments.

There is a corporate cross-deed of guarantee between the parent company and all subsidiaries ("General Security Agreement") which is secured by all present and after-acquired property.

Note 15. Contract liabilities

	Consolidated Group	
	2026	2025
	\$	\$
<i>Current liabilities</i>		
Contract liabilities	741,631	532,865
<i>Reconciliation</i>		
Reconciliation of the written down values at the beginning and end of the current and previous financial year are set out below:		
Opening balance	532,865	232,736
Payments received in advance	2,104,843	1,394,984
Transfer to revenue - included in the opening balance	(519,478)	(232,736)
Transfer to revenue - other balances	(1,376,599)	(862,119)
Closing balance	741,631	532,865

Note 16. Lease liabilities

	Consolidated Group	
	2026	2025
	\$	\$
<i>Current liabilities</i>		
Lease liability	71,287	83,294
<i>Non-current liabilities</i>		
Lease liability	202,024	28,512
	273,311	111,806

Refer to note 25 for further information on financial instruments.

Note 17. Employee benefits

	Consolidated Group	
	2026	2025
	\$	\$
<i>Current liabilities</i>		
Annual leave	388,052	398,291
Long service leave	234,558	160,259
	622,610	558,550
<i>Non-current liabilities</i>		
Long service leave	71,263	42,610
	693,873	601,160

Amounts not expected to be settled within the next 12 months

The current provision for employee benefits includes all unconditional entitlements where employees have completed the required period of service and also those where employees are entitled to pro-rata payments in certain circumstances. The entire amount of the annual leave provision is presented as current, since the Group does not have an unconditional right to defer settlement. However, based on past experience, the Group does not expect all employees to take the full amount of accrued leave or require payment within the next 12 months.

The following amounts reflect leave that is not expected to be taken within the next 12 months:

	Consolidated Group	
	2026	2025
	\$	\$
Employee benefits obligation expected to be settled after 12 months	187,323	173,694

Note 18. Other liabilities

	Consolidated Group	
	2026	2025
	\$	\$
<i>Current liabilities</i>		
Accrued expenses	937,715	409,032
<i>Non-current liabilities</i>		
Other non-current liabilities	11,643	10,331
	<u>949,358</u>	<u>419,363</u>

Note 19. Deferred tax liabilities

	Consolidated Group	
	2026	2025
	\$	\$
<i>Non-current liabilities</i>		
Deferred tax liability comprises temporary differences attributable to:		
Amounts recognised in profit or loss:		
Customer Contracts	65,000	80,000
Deferred tax liability	<u>65,000</u>	<u>80,000</u>
<i>Movements:</i>		
Opening balance	80,000	95,000
Credited to profit or loss (note 6)	(15,000)	(15,000)
Closing balance	<u>65,000</u>	<u>80,000</u>

Note 20. Issued capital

	Consolidated Group			
	2026	2025	2026	2025
	Shares	Shares	\$	\$
Ordinary shares - fully paid	<u>751,111,565</u>	<u>744,361,565</u>	<u>96,379,886</u>	<u>96,076,136</u>

Note 20. Issued capital (continued)

Movements in ordinary share capital

Details	Date	Shares	Issue price	\$
Balance	1 July 2024	725,836,565		95,641,932
Issue of shares to Asset Vision Employees	4 September 2024	10,525,000	\$0.019	199,975
Issue of shares to Asset Vision Directors	23 October 2024	3,000,000	\$0.022	66,000
Issue of shares to Asset Vision Directors - exercise of options	27 June 2025	5,000,000	\$0.030	150,000
Exercise of Directors options - Fair Value transfer from Options Reserve	27 June 2025	-	\$0.000	18,229
Balance	30 June 2025	744,361,565		96,076,136
Issue of shares to Asset Vision Employees	1 September 2025	4,250,000	\$0.045	191,250
Issue of shares to Asset Vision Directors	28 October 2025	2,500,000	\$0.045	112,500
Balance	30 June 2026	751,111,565		96,379,886

The shares issued to employees and directors on 1 September 2025 and 28 October 2025 were issued for nil consideration.

Ordinary shares

Ordinary shares entitle the holder to participate in dividends and the proceeds on the winding up of the Company in proportion to the number of and amounts paid on the shares held. The fully paid ordinary shares have no par value and the Company does not have a limited amount of authorised capital.

On a show of hands every member present at a meeting in person or by proxy shall have one vote and upon a poll each share shall have one vote.

Note 21. Reserves

	Consolidated Group	
	2026	2025
	\$	\$
Revaluation surplus reserve	1,500,000	1,500,000
Financial assets at fair value through other comprehensive income reserve	(2,676,467)	(2,676,467)
Performance rights reserve	477,139	38,566
Share options reserve	346,525	393,941
	<u>(352,803)</u>	<u>(743,960)</u>

Revaluation surplus reserve

The reserve is used to recognise increments and decrements in the fair value of investments.

Financial assets at fair value through other comprehensive income reserve

The reserve is used to recognise increments and decrements in the fair value of financial assets at fair value through other comprehensive income.

Performance rights reserve

The reserve is used to recognise the value of performance rights provided to employees as part of their remuneration under the Group's Long Term Incentive Plan. Further information on the operation of this plan is outlined in the Directors' Report.

Note 21. Reserves (continued)

Share options reserve

This reserve is used to recognise options granted to Directors as part of their remuneration and other parties as part of their compensation for services.

Movements in reserves

Movements in each class of reserve during the current and previous financial year are set out below:

	Share option reserve \$	Revaluation reserve \$	Other comprehensive income \$	Performance rights reserve \$	Total \$
Consolidated Group					
Balance at 1 July 2024	294,520	1,500,000	(2,676,467)	-	(881,947)
Options granted	386,250	-	-	-	386,250
Options expired	(268,600)	-	-	-	(268,600)
Options exercised	(18,229)	-	-	-	(18,229)
Performance rights granted	-	-	-	38,566	38,566
Balance at 30 June 2025	393,941	1,500,000	(2,676,467)	38,566	(743,960)
Options expired	(47,416)	-	-	-	(47,416)
Performance rights granted	-	-	-	438,573	438,573
Balance at 30 June 2026	<u>346,525</u>	<u>1,500,000</u>	<u>(2,676,467)</u>	<u>477,139</u>	<u>(352,803)</u>

Note 22. Accumulated losses

	Consolidated Group	
	2026	2025
	\$	\$
Accumulated losses at the beginning of the financial year	(90,252,669)	(90,135,472)
Loss after income tax benefit for the year	(269,886)	(385,797)
Transfer from options reserve	47,416	268,600
Accumulated losses at the end of the financial year	<u>(90,475,139)</u>	<u>(90,252,669)</u>

Note 23. Dividends

Dividends

There were no dividends paid, recommended or declared during the current or previous financial year.

Franking credits

	Consolidated Group	
	2026	2025
	\$	\$
Franking credits available at the reporting date based on a tax rate of 25%	<u>7,398,199</u>	<u>7,398,199</u>
Franking credits available for subsequent financial years based on a tax rate of 25% (2025: 25%)	<u>7,398,199</u>	<u>7,398,199</u>

Note 24. Reconciliation of loss after income tax to net cash from operating activities

	Consolidated Group	
	2026	2025
	\$	\$
Loss after income tax benefit for the year	(269,886)	(385,797)
Adjustments for:		
Depreciation and amortisation	394,628	390,062
Share-based payments	742,323	690,791
Revaluation of right-of-use asset	(7,434)	-
Change in operating assets and liabilities:		
Decrease/(increase) in trade and other receivables	(461,544)	105,220
Increase in deferred tax assets	(142,297)	(45,785)
Increase in accrued revenue	(197,001)	(16,250)
Increase in prepayments	(14,827)	(15,564)
Increase in trade and other payables	787,400	217,404
Decrease in deferred tax liabilities	(15,000)	(15,000)
Increase in employee benefits	92,713	72,663
Increase in other operating liabilities	5,955	331,285
Net cash from operating activities	<u>915,030</u>	<u>1,329,029</u>

Note 25. Financial instruments

Financial risk management objectives

The Group's activities expose it to a variety of financial risks: market risk (including foreign currency risk, price risk and interest rate risk), credit risk and liquidity risk. The Group's overall risk management program focuses on the unpredictability of financial markets and seeks to minimise potential adverse effects on the financial performance of the Group. The Group uses different methods to measure different types of risk to which it is exposed. These methods include sensitivity analysis in the case of interest rate, foreign exchange and other price risks, ageing analysis for credit risk.

Risk management is carried out by senior finance executives ('finance') under policies approved by the Board of Directors ('the Board'). These policies include identification and analysis of the risk exposure of the Group and appropriate procedures, controls and risk limits. Finance identifies, evaluates and manages financial risks within the Group's operating units. Finance reports to the Board on a monthly basis.

Market risk

Foreign currency risk

The Group undertakes certain transactions denominated in foreign currency and is exposed to foreign currency risk through foreign exchange rate fluctuations.

Foreign exchange risk arises from future commercial transactions and recognised financial assets and financial liabilities denominated in a currency that is not the entity's functional currency. The risk is measured using sensitivity analysis and cash flow forecasting.

The Group is not currently exposed to any material fluctuations in foreign currency.

Price risk

Price risk is the risk that the value of a security or investment will decrease. The Group's main price risk arises from unlisted shares held at fair value through other comprehensive income. Factors that affect price risk include earnings volatility, poor business management, and price changes.

Apart from the above, the Group is not exposed to any other significant price risk.

Note 25. Financial instruments (continued)

Interest rate risk

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate as a result of changes in market interest rates.

The table below outlines the variable interest rate on cash at bank:

	2026		2025	
	Weighted average interest rate %	Balance \$	Weighted average interest rate %	Balance \$
Consolidated Group				
Cash at bank	3.01%	2,353,222	2.93%	1,532,832
Net exposure to cash flow interest rate risk		<u>2,353,222</u>		<u>1,532,832</u>

Credit risk

Credit risk is the risk that one party to a financial instrument will cause a financial loss for the other party by failing to discharge an obligation. The maximum exposure to credit risk, excluding the value of any collateral or other security, at balance date of recognised financial assets is the carrying amount of those assets, net of any provisions for impairment of those assets, as disclosed in consolidated statement of financial position and notes to the consolidated financial statements. The Group does not hold any collateral.

The Group has adopted a lifetime expected loss allowance in estimating expected credit losses to trade receivables through the use of a provisions matrix using fixed rates of credit loss provisioning. These provisions are considered representative across all customers of the Group based on recent sales experience, historical collection rates and forward-looking information that is available.

The Group does not have any material credit risk exposure to any single debtor or Group of debtors under financial instruments entered into by the Group.

The Group minimises concentrations of credit risk in relation to trade receivables by undertaking transactions with a large number of customers.

Generally, trade receivables are written off when there is no reasonable expectation of recovery. Indicators of this include the failure of a debtor to engage in a repayment plan, no active enforcement activity and a failure to make contractual payments for a period greater than 1 year.

Credit risk arises from cash and cash equivalents, and deposits with banks and financial institutions, as well as credit exposures to customers, including outstanding receivables and committed transactions.

Liquidity risk

Vigilant liquidity risk management requires the Group to maintain sufficient liquid assets (mainly cash and cash equivalents) and available borrowing facilities to be able to pay debts as and when they become due and payable.

The Group manages liquidity risk by maintaining adequate cash reserves and available borrowing facilities by continuously monitoring actual and forecast cash flows and matching the maturity profiles of financial assets and liabilities.

Note 25. Financial instruments (continued)

Maturity Analysis

The following tables detail the Group's remaining contractual maturity for its financial instrument liabilities. The tables have been drawn up based on the undiscounted cash flows of financial liabilities based on the earliest date on which the financial liabilities are required to be paid. The tables include both interest and principal cash flows disclosed as remaining contractual maturities and therefore these totals may differ from their carrying amount in the statement of financial position.

Consolidated Group - 2026	Weighted average interest rate %	1 year or less \$	Between 1 and 2 years \$	Between 2 and 5 years \$	Over 5 years \$	Remaining contractual maturities \$
Non-derivatives						
<i>Non-interest bearing</i>						
Trade payables	-	85,810	-	-	-	85,810
Other payables	-	136,028	-	-	-	136,028
Accrued expenses	-	937,715	-	-	-	937,715
Lease liability	-	71,287	80,213	121,811	-	273,311
Total non-derivatives		1,230,840	80,213	121,811	-	1,432,864

Consolidated Group - 2025	Weighted average interest rate %	1 year or less \$	Between 1 and 2 years \$	Between 2 and 5 years \$	Over 5 years \$	Remaining contractual maturities \$
Non-derivatives						
<i>Non-interest bearing</i>						
Trade payables	-	102,768	-	-	-	102,768
Other payables	-	129,873	-	-	-	129,873
Accrued expenses	-	409,032	-	-	-	409,032
Lease liability	-	83,294	28,512	-	-	111,806
Total non-derivatives		724,967	28,512	-	-	753,479

The cash flows in the maturity analysis above are not expected to occur significantly earlier than contractually disclosed above.

Fair value of financial instruments

The fair values of cash, receivables, trade and other payables and current tax payables approximate their carrying amounts as a result of their short-term maturity.

Note 26. Key management personnel disclosures

Compensation

The aggregate compensation made to Directors and other members of key management personnel of the Group is set out below:

	Consolidated Group	
	2026	2025
	\$	\$
Short-term employee benefits	1,238,683	995,315
Post-employment benefits	100,169	93,605
Long-term benefits	14,647	17,072
Share-based payments	453,725	224,766
	1,807,224	1,330,758

Note 26. Key management personnel disclosures (continued)

Further details of key management personnel compensation are contained within the Remuneration Report section of the Directors' Report.

Note 27. Remuneration of auditors

During the financial year the following fees were paid or payable for services provided by HLB Mann Judd (VIC) Partnership, the current auditor of the Company:

	Consolidated Group	
	2026	2025
	\$	\$
<i>Audit services</i>		
Audit or review of the financial statements	98,800	98,800

Note 28. Commitments

The Group has no capital or lease commitments as at 30 June 2026 (2025: None).

Note 29. Related party transactions

Parent entity

Asset Vision Co Limited is the parent entity.

Subsidiaries

Interests in subsidiaries are set out in note 31.

Key management personnel

Disclosures relating to key management personnel are set out in note 26.

Transactions with related parties

The Group has a building lease agreement with DKEL Investment Pty Ltd, a company wholly owned by Damian Smith, the Co-CEO of the Group. The premises are used for the principal place of business for Asset Vision Co Limited and Asset Vision Pty Ltd. The lease is for a period of three years.

The following transactions occurred with related parties:

	Consolidated Group	
	2026	2025
	\$	\$
Other transactions:		
Office rent and outgoings paid to key management personnel	112,699	112,032

Receivable from and payable to related parties

There were no trade receivables from or trade payables to related parties at the current and previous reporting date.

Loans to/from related parties

There were no loans to or from related parties at the current and previous reporting date.

Terms and conditions

All transactions were made on normal commercial terms and conditions and at market rates.

Note 30. Parent entity information

Set out below is the supplementary information about the parent entity.

Statement of profit or loss and other comprehensive income

	Parent	
	2026	2025
	\$	\$
Loss after income tax	(1,362,361)	(1,438,546)
Total comprehensive income	(1,362,361)	(1,438,546)

Statement of financial position

	Parent	
	2026	2025
	\$	\$
Total current assets	63,128	485,848
Total assets	5,738,148	6,154,136
Total current liabilities	397,344	193,295
Total liabilities	397,344	193,295
Equity		
Issued capital	96,379,886	96,076,136
Revaluation surplus reserve	1,500,000	1,500,000
Financial assets at fair value through other comprehensive income reserve	(2,676,467)	(2,676,467)
Performance rights reserve	477,139	38,566
Share options reserve	346,525	393,941
Accumulated losses	(90,686,279)	(89,371,335)
Total equity	5,340,804	5,960,841

Guarantees entered into by the parent entity in relation to the debts of its subsidiaries

Please see note 32 in relation to the deed of cross guarantee in place.

Contingent liabilities

The parent entity had no contingent liabilities as at 30 June 2026.

Capital commitments - Property, plant and equipment

The parent entity had no capital commitments for property, plant and equipment as at 30 June 2026.

Material accounting policy information

The accounting policies of the parent entity are consistent with those of the Group, as disclosed in note 1, except for the following:

- Investments in subsidiaries are accounted for at cost, less any impairment, in the parent entity.

Note 31. Interests in subsidiaries

The Group financial statements incorporate the assets, liabilities and results of the following subsidiaries in accordance with the accounting policy described in note 1:

Name	Principal place of business / Country of incorporation	Ownership interest	
		2026 %	2025 %
Asset Vision Pty Ltd	Australia	100.00%	100.00%

Note 32. Deed of cross guarantee

The following entities are party to a deed of cross guarantee under which each company guarantees the debts of the others:

Asset Vision Pty Ltd
Asset Vision Co Limited

By entering into the deed, the wholly-owned entities have been relieved from the requirement to prepare financial statements and Directors' report under Corporations Instrument 2016/785 issued by the Australian Securities and Investments Commission.

The above companies represent a 'Closed Group' for the purposes of the Corporations Instrument, and as there are no other parties to the deed of cross guarantee that are controlled by Asset Vision Co Limited, they also represent the 'Extended Closed Group'.

The statement of profit or loss and other comprehensive income and statement of financial position are the same as the Group and therefore have not been separately disclosed.

Note 33. Earnings per share

	Consolidated Group	
	2026 \$	2025 \$
Loss after income tax attributable to the members of Asset Vision Co Limited	(269,886)	(385,797)
	Number	Number
Weighted average number of ordinary shares used in calculating basic earnings per share	749,556,086	736,554,305
Weighted average number of ordinary shares used in calculating diluted earnings per share	749,556,086	736,554,305
	Cents	Cents
Basic earnings per share	(0.036)	(0.052)
Diluted earnings per share	(0.036)	(0.052)

Note 34. Share-based payments

The Group operates a Long-Term Incentive Plan (LTIP) designed to align employee interests with the Group's strategic goals. Under this plan, eligible senior executives and staff may receive Performance Rights as a form of incentive. The LTIP is available to current employees and includes a three-year vesting period for recipients of Performance Rights. These rights are issued over ordinary shares in the Company and are granted to members of the Executive Leadership, Business Leadership, and Technical Leadership teams. They are provided at no cost to participants and are awarded based on performance criteria set by the Remuneration and Nomination Committee.

Note 34. Share-based payments (continued)

The Group also offers Long-Term Incentives specifically for Non-Executive Directors and Corporate Advisers, including the provision of options. These incentives are intended to align the interests of Directors and Advisers with the Group's strategic objectives and to serve as a form of motivation. They are available exclusively to current Directors and current and past Advisers and are not subject to vesting conditions. Options are granted over ordinary shares in the Company to newly appointed Non-Executive Directors and Corporate Advisers for services rendered and are issued at no cost. The grants are made in accordance with performance guidelines set by the Remuneration and Nomination Committee.

Set out below are summaries of options and rights granted under the plan:

	Number of options and rights 2026	Weighted average exercise price 2026	Number of options 2025	Weighted average exercise price 2025
Outstanding at the beginning of the financial year	63,298,435	\$0.051	34,000,000	\$0.048
Options Granted	-	\$0.000	35,000,000	\$0.054
Options Exercised	-	\$0.000	(5,000,000)	\$0.050
Options Expired	(15,000,000)	\$0.030	(14,000,000)	\$0.050
Rights Granted	<u>18,403,271</u>	<u>\$0.000</u>	<u>13,298,435</u>	<u>\$0.000</u>
Outstanding at the end of the financial year	<u><u>66,701,706</u></u>	<u><u>\$0.061</u></u>	<u><u>63,298,435</u></u>	<u><u>\$0.051</u></u>

2026

Grant date	Expiry date	Exercise price	Balance at the start of the year	Granted	Exercised	Expired/ forfeited/ other	Balance at the end of the year
26/10/2023	01/07/2025	\$0.030	8,000,000	-	-	(8,000,000)	-
26/10/2023	01/07/2026	\$0.060	10,000,000	-	-	-	10,000,000
17/10/2024	01/07/2025	\$0.030	7,000,000	-	-	(7,000,000)	-
17/10/2024	01/07/2026	\$0.060	10,000,000	-	-	-	10,000,000
19/06/2025	19/06/2028	\$0.050	7,500,000	-	-	-	7,500,000
19/06/2025	19/06/2028	\$0.075	7,500,000	-	-	-	7,500,000
23/01/2025	30/06/2029	\$0.000	13,298,435	-	-	-	13,298,435
22/09/2025	30/06/2030	\$0.000	-	12,441,067	-	-	12,441,067
23/10/2025	30/06/2030	\$0.000	-	5,962,204	-	-	5,962,204
			<u>63,298,435</u>	<u>18,403,271</u>	<u>-</u>	<u>(15,000,000)</u>	<u>66,701,706</u>

2025

Grant date	Expiry date	Exercise price	Balance at the start of the year	Granted	Exercised	Expired/ forfeited/ other	Balance at the end of the year
10/05/2022	10/05/2025	\$0.050	4,000,000	-	-	(4,000,000)	-
12/05/2022	12/05/2025	\$0.050	10,000,000	-	-	(10,000,000)	-
26/10/2023	01/07/2025	\$0.030	10,000,000	-	(2,000,000)	-	8,000,000
26/10/2023	01/07/2026	\$0.060	10,000,000	-	-	-	10,000,000
17/10/2024	01/07/2025	\$0.030	-	10,000,000	(3,000,000)	-	7,000,000
17/10/2024	01/07/2026	\$0.060	-	10,000,000	-	-	10,000,000
19/06/2025	19/06/2025	\$0.050	-	7,500,000	-	-	7,500,000
19/06/2025	19/06/2025	\$0.075	-	7,500,000	-	-	7,500,000
23/01/2025	30/06/2029	\$0.000	-	13,298,435	-	-	13,298,435
			<u>34,000,000</u>	<u>48,298,435</u>	<u>(5,000,000)</u>	<u>(14,000,000)</u>	<u>63,298,435</u>

Note 34. Share-based payments (continued)

The fair value of the equity share settled options granted is estimated as at the grant date using the Binomial model taking into account the terms and conditions upon which the options were granted.

The fair value of the equity share settled Performance Rights granted under the LTIP is estimated as at the grant date using the Monte Carlo Simulation model taking into account the terms and conditions upon which the Performance Rights were granted.

Set out below are the options exercisable at the end of the financial year:

Grant date	Expiry date	2026 Number	2025 Number
26/10/2023	01/07/2025	-	8,000,000
17/10/2024	01/07/2025	-	7,000,000
		-	15,000,000

The weighted average remaining contractual life of options outstanding at the end of the financial year was 0.99 years (2025: 1.33 years).

For the rights granted during the current financial year, the valuation model inputs used to determine the fair value at the grant date, are as follows:

Grant date	Expiry date	Share price at grant date	Exercise price	Expected volatility	Dividend yield	Risk-free interest rate	Fair value at grant date
22/09/2025	30/06/2030	\$0.045	\$0.000	-	-	-	\$449,122
23/10/2025	30/06/2030	\$0.049	\$0.000	-	-	-	\$237,892

Note 35. Events after the reporting period

No matter or circumstance has arisen since 30 June 2026 that has significantly affected, or may significantly affect the Group's operations, the results of those operations, or the Group's state of affairs in future financial years.

Basis of preparation

This consolidated entity disclosure statement has been prepared in accordance with the s295(3A)(a) of the *Corporations Act 2001* and includes the required information for Asset Vision Co Limited and the entities it controls in accordance with AASB 10 *Consolidated Financial Statements*.

Tax residency

S295(3A)(vi) of the *Corporations Act 2001* defines tax residency as having the meaning in the *Income Tax Assessment Act 1987*. The determination of tax residency may involve judgement as there are different interpretations that could be adopted and which could give rise to different conclusions regarding residency.

In determining tax residency, the consolidated entity has applied the following interpretations:

Australian tax residency

Current legislation and judicial precedent has been applied, including having regard to the Tax Commissioner's public guidance.

Foreign tax residency

Where appropriate, independent tax advisers have been engaged to assist in the determination of tax residency to ensure applicable foreign tax legislation has been complied with.

Trusts and partnerships

Australian tax law generally does not contain residency tests for trusts and partnerships and these entities are typically taxed on a flow-through basis. Additional disclosures regarding the tax status of trusts and partnerships have been included where relevant.

Entity name	Entity type	Place formed / Country of incorporation	Ownership interest %	Tax residency
Asset Vision Co Limited	Body Corporate	Australia	-	Australian
Asset Vision Pty Ltd	Body Corporate	Australia	100%	Australian

In the Directors' opinion:

- the attached financial statements and notes comply with the Corporations Act 2001, the Accounting Standards, the Corporations Regulations 2001 and other mandatory professional reporting requirements;
- the attached financial statements and notes comply with International Financial Reporting Standards as issued by the International Accounting Standards Board as described in note 1 to the financial statements;
- the attached financial statements and notes give a true and fair view of the Group's financial position as at 30 June 2026 and of its performance for the financial year ended on that date;
- there are reasonable grounds to believe that the Company will be able to pay its debts as and when they become due and payable;
- at the date of this declaration, there are reasonable grounds to believe that the members of the Extended Closed Group will be able to meet any obligations or liabilities to which they are, or may become, subject by virtue of the deed of cross guarantee described in note 32 to the financial statements; and
- the attached consolidated entity disclosure statement required by section 295(3A) of the Corporations Act 2001 is true and correct.

The Directors have been given the declarations required by section 295A of the Corporations Act 2001.

Signed in accordance with a resolution of Directors made pursuant to section 295(5)(a) of the Corporations Act 2001.

On behalf of the Directors



Lucas Murtagh
Managing Director

26 August 2026
Melbourne

Independent Auditor's Report to the Members of Asset Vision Co Limited

REPORT ON THE AUDIT OF THE FINANCIAL REPORT

Opinion

We have audited the financial report of Asset Vision Co Limited ("the Company") and its controlled entity ("the Group"), which comprises the consolidated statement of financial position as at 30 June 2026, the consolidated statement of profit or loss and other comprehensive income, the consolidated statement of changes in equity and the consolidated statement of cash flows for the year then ended, and notes to the financial statements, including material accounting policy information, the consolidated entity disclosure statement and the directors' declaration.

In our opinion, the accompanying financial report of the Group is in accordance with the *Corporations Act 2001*, including:

- (a) giving a true and fair view of the Group's financial position as at 30 June 2026 and of its financial performance for the year then ended; and
- (b) complying with Australian Accounting Standards and the *Corporations Regulations 2001*.

Basis for Opinion

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Report* section of our report. We are independent of the Group in accordance with the auditor independence requirements of the *Corporations Act 2001* and the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 *Code of Ethics for Professional Accountants (including Independence Standards)* ("the Code") that are relevant to our audits of the financial report of public interest entities in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

We confirm that the independence declaration required by the *Corporations Act 2001*, which has been given to the directors of the Company, would be in the same terms if given to the directors as at the time of this auditor's report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Key Audit Matters

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the financial report of the current period. These matters were addressed in the context of our audit of the financial report as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters. We have determined the matters described below to be the key audit matters to be communicated in our report.

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Key Audit Matter	How our audit addressed the key audit matter
Valuation of intangible assets (refer to Note 12 Intangible assets)	
As at 30 June 2026, the Group had intangible assets with a carrying value of \$4,071,399 relating to goodwill, customer contracts and software. These intangible assets are assessed for impairment by the Group using a value in use model prepared in accordance with the requirements of <i>AASB 136 Impairment of Assets</i> ("AASB 136"). The assessment of the carrying value of intangible assets is considered a key audit matter due to the following factors: • intangible assets represent a significant proportion of the Group's total assets; • impairment testing involves complex modelling which requires the Group to exercise significant judgment including the use of forward-looking assumptions; • estimating future cash flows requires a significant degree of judgment; and • the assumptions used in the Group's value in use calculations, including future cash flows, discount rates and growth rates, are subjective and prone to the risk of bias.	Our procedures included, but were not limited to, the following: • Obtaining the Group's impairment assessment and value in use model, and assessing appropriateness in conjunction with AASB 136; • Challenging the appropriateness of cash flow forecasts, discount rates, growth rates and other key assumptions adopted by management; • Assessing the historical accuracy of past forecasts prepared by management, by comparing against actual results achieved; • Performing sensitivity analysis over key assumptions adopted by management, including in respect of discount rates, growth rates and terminal values; and • Assessing financial statement disclosures for appropriateness against the requirements of AASB 136 and <i>AASB 138 Intangible Assets</i>.

Information Other than the Financial Report and Auditor's Report Thereon

The directors are responsible for the other information. The other information comprises the information included in the Group's annual report for the year ended 30 June 2026, but does not include the financial report and our auditor's report thereon.

Our opinion on the financial report does not cover the other information and accordingly we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial report, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial report or our knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of the Directors for the Financial Report

The directors of the Group are responsible for the preparation of:

- the financial report (other than the consolidated entity disclosure statement) that gives a true and fair view in accordance with Australian Accounting Standards and the Corporations Act 2001; and
- the consolidated entity disclosure statement that is true and correct in accordance with the Corporations Act 2001, and

for such internal control as the directors determine is necessary to enable the preparation of:

- i. the financial report (other than the consolidated entity disclosure statement) that gives a true and fair view and is free from material misstatement, whether due to fraud or error; and
- ii. the consolidated entity disclosure statement that is true and correct and is free of misstatement, whether due to fraud or error.

In preparing the financial report, the directors are responsible for assessing the ability of the Group to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Group or to cease operations, or have no realistic alternative but to do so.

Auditor's Responsibilities for the Audit of the Financial Report

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

As part of an audit in accordance with the Australian Auditing Standards, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial report or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial report, including the disclosures, and whether the financial report represents the underlying transactions and events in a manner that achieves fair presentation.

We communicate with the directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide the directors with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with the directors, we determine those matters that were of most significance in the audit of the financial report of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

REPORT ON THE REMUNERATION REPORT

Opinion on the Remuneration Report

We have audited the Remuneration Report included in pages 4 to 11 of the directors' report for the year ended 30 June 2026.

In our opinion, the Remuneration Report of Asset Vision Limited for the year ended 30 June 2026 complies with section 300A of the *Corporations Act 2001*.

Responsibilities

The directors of the Company are responsible for the preparation and presentation of the Remuneration Report in accordance with section 300A of the *Corporations Act 2001*. Our responsibility is to express an opinion on the Remuneration Report, based on our audit conducted in accordance with Australian Auditing Standards.

HLB Mann Judd

**HLB Mann Judd
Chartered Accountants**

Melbourne
26 August 2026



**Michael Gummery
Partner**

Asset Vision Co Limited
Shareholder information
30 June 2026

The shareholder information set out below was applicable as at 28 July 2026.

Distribution of equitable securities

Analysis of number of equitable security holders by size of holding:

	Number of holders	Ordinary shares % of total shares issued	Number of shares
1 to 1,000	49	-	13,460
1,001 to 5,000	37	0.01	109,714
5,001 to 10,000	49	0.05	401,777
10,001 to 100,000	344	1.85	13,896,111
100,001 and over	288	98.09	736,690,503
	767	100.00	751,111,565
Holding less than a marketable parcel	34	-	1,380

Equity security holders

Twenty largest quoted equity security holders

The names of the twenty largest security holders of quoted equity securities are listed below:

	Ordinary shares % of total shares issued
Number held	
DKEL INVESTMENT PTY LTD	80,500,000 10.72
TOON CONSULTING PTY LTD, FALCONER FAMILY A/C	50,000,000 6.66
PEANO INVESTMENTS PTY LTD, PEANO INVESTMENTS A/C	50,000,000 6.66
HSBC CUSTODY NOMINEES (AUSTRALIA) LIMITED	45,626,035 6.07
BOND STREET CUSTODIANS LIMITED, SALTER - D79836 A/C	40,000,000 5.33
ANALYST RECRUITMENT PTY LTD, MURTAGH FAMILY A/C	37,000,000 4.93
BABAK BIGDELI	22,370,588 2.98
BFA SUPER PTY LTD, GDN SUPERANNUATION FUND A/C	19,870,588 2.65
FIP 2026 PTY LTD, THE FIP INVESTMENT A/C	18,300,000 2.44
R J & A INVESTMENTS PTY LTD, MULLER MORVAN FAMILY A/C	16,572,302 2.21
CHRIS MAHONEY	15,764,706 2.10
ONKAPARINGA RIVER PTY LTD, HAVEN HOLDINGS A/C	15,424,026 2.05
KIMOSABI PTY LTD, LONE RANGER A/C	14,000,000 1.86
GATTINO SUPER PTY LTD, GATTINO SUPER FUND A/C	13,750,000 1.83
FLASHLIGHT ADVISORY PTY LTD, FLASHLIGHT ADVISORY INV A/C	12,050,000 1.60
DMX CAPITAL PARTNERS LIMITED	11,618,437 1.55
CAFBRIDGE PTY LIMITED, AJ & JA OLIVER S/F A/C	9,000,000 1.20
LOQUELA PTY LTD	8,000,000 1.07
SWOOPER PTY LTD	7,735,619 1.03
MR MARK DAVID HOLDER	7,200,000 0.96
	494,782,301 65.90

Asset Vision Co Limited
Shareholder information
30 June 2026

Unquoted equity securities

	Number on issue	Number of holders
Options over ordinary shares issued	15,000,000	1
Performance rights over ordinary shares issued	31,701,705	13

The following persons hold 20% or more of unquoted equity securities:

Name	Class	Number held
CG Nominees Australia Pty Ltd	Options over ordinary shares	15,000,000
Damian Smith	Performance rights over ordinary shares	8,236,569
Lucas Murtagh	Performance rights over ordinary shares	8,236,569

Substantial holders

Substantial holders in the Company are set out below:

	Ordinary shares	
	Number held	% of total shares issued
Damian Smith	80,500,000	10.72
Lucas Murtagh	77,657,638	10.34
Keith Falconer	75,000,000	9.99
HSBC Custody Nominees (Australia) Limited	45,626,035	6.07
Bond Street Custodians Limited	40,000,000	5.33

Voting rights

The voting rights attached to ordinary shares are set out below:

Ordinary shares

On a show of hands every member present at a meeting in person or by proxy shall have one vote and upon a poll each share shall have one vote.

There are no other classes of equity securities.



Trusted by asset teams. Every day.

One connected platform for asset owners, service providers
and the teams who keep essential services moving

01

BUILT FOR INFRASTRUCTURE

Purpose-built for complex assets, distributed networks and real operating conditions.

02

CONNECTS EVERYONE

A shared platform for asset owners, service providers, contractors and field teams.

03

INSTILLS CONFIDENCE

Better visibility, safer operations and evidence that stands up to scrutiny.

04

DELIVERS RESULTS

Less duplication, clearer priorities and stronger performance across the asset lifecycle.





Asset Vision

Essential infrastructure, **made easier to manage.**

One connected platform for asset owners, service providers
and the teams who keep essential services moving